



CITY OF URBANDALE, IA 2011



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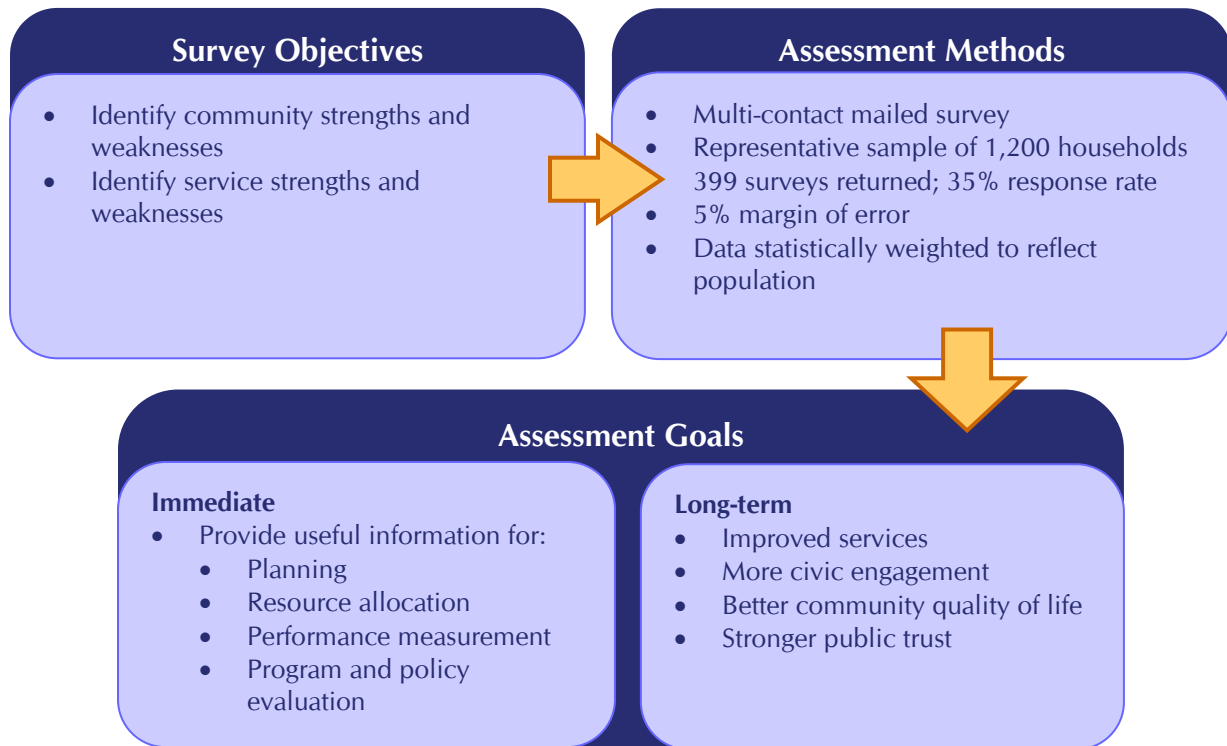
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SURVEY BACKGROUND

ABOUT THE NATIONAL CITIZEN SURVEY™

The National Citizen Survey™ (The NCS) is a collaborative effort between National Research Center, Inc. (NRC) and the International City/County Management Association (ICMA). The NCS was developed by NRC to provide a statistically valid survey of resident opinions about community and services provided by local government. The survey results may be used by staff, elected officials and other stakeholders for community planning and resource allocation, program improvement and policy making.

FIGURE 1: THE NATIONAL CITIZEN SURVEY™ METHODS AND GOALS



The NCS focuses on a series of community characteristics and local government services, as well as issues of public trust. Resident behaviors related to civic engagement in the community also were measured in the survey.

FIGURE 2: THE NATIONAL CITIZEN SURVEY™ FOCUS AREAS



The survey and its administration are standardized to assure high quality research methods and directly comparable results across The National Citizen Survey™ jurisdictions. Participating households are selected at random and the household member who responds is selected without bias. Multiple mailings give each household more than one chance to participate with self-addressed and postage-paid envelopes. Results are statistically weighted to reflect the proper demographic composition of the entire community. A total of 399 completed surveys were obtained, providing an overall response rate of 35%. Typically, response rates obtained on citizen surveys range from 25% to 40%.

The National Citizen Survey™ customized for the City of Urbandale was developed in close cooperation with local jurisdiction staff. Urbandale staff selected items from a menu of questions about services and community problems and provided the appropriate letterhead and signatures for mailings. City of Urbandale staff also augmented The National Citizen Survey™ basic service through a variety of options including crosstabulation of results and several custom questions.

UNDERSTANDING THE RESULTS

As shown in Figure 2, this report is based around respondents' opinions about eight larger categories: community quality, community design, public safety, environmental sustainability, recreation and wellness, community inclusiveness, civic engagement and public trust. Each report section begins with residents' ratings of community characteristics and is followed by residents' ratings of service quality. For all evaluative questions, the percent of residents rating the service or community feature as "excellent" or "good" is presented. To see the full set of responses for each question on the survey, please see Appendix A: Complete Survey Frequencies.

Margin of Error

The margin of error around results for the City of Urbandale Survey (399 completed surveys) is plus or minus five percentage points. This is a measure of the precision of your results; a larger number of completed surveys gives a smaller (more precise) margin of error, while a smaller number of surveys yields a larger margin of error. With your margin of error, you may conclude that when 60% of survey respondents report that a particular service is "excellent" or "good," somewhere between 55-65% of all residents are likely to feel that way.

Comparing Survey Results

Certain kinds of services tend to be thought better of by residents in many communities across the country. For example, public safety services tend to be received better than transportation services by residents of most American communities. Where possible, the better comparison is not from one service to another in the City of Urbandale, but from City of Urbandale services to services like them provided by other jurisdictions.

Interpreting Comparisons to Previous Years

This report contains comparisons with prior years' results. In this report, we are comparing this year's data with existing data in the graphs. Differences between years can be considered "statistically significant" if they are greater than seven percentage points. Trend data for your jurisdiction represent important comparison data and should be examined for improvements or declines. Deviations from stable trends over time, especially represent opportunities for understanding how local policies, programs or public information may have affected residents' opinions.

Benchmark Comparisons

NRC's database of comparative resident opinion is comprised of resident perspectives gathered in citizen surveys from approximately 500 jurisdictions whose residents evaluated local government services and gave their opinion about the quality of community life. The comparison evaluations are from the most recent survey completed in each jurisdiction; most communities conduct surveys every year or in alternating years. NRC adds the latest results quickly upon survey completion, keeping the benchmark data fresh and relevant.

The City of Urbandale chose to have comparisons made to the entire database. A benchmark comparison (the average rating from all the comparison jurisdictions where a similar question was asked) has been provided when a similar question on the City of Urbandale survey was included in NRC's database and there were at least five jurisdictions in which the question was asked. For most questions compared to the entire dataset, there were more than 100 jurisdictions included in the benchmark comparison.

Where comparisons for quality ratings were available, the City of Urbandale results were generally noted as being “above” the benchmark, “below” the benchmark or “similar” to the benchmark. For some questions – those related to resident behavior, circumstance or to a local problem – the comparison to the benchmark is designated as “more,” “similar” or “less” (for example, the percent of crime victims, residents visiting a park or residents identifying code enforcement as a problem.) In instances where ratings are considerably higher or lower than the benchmark, these ratings have been further demarcated by the attribute of “much,” (for example, “much less” or “much above”). These labels come from a statistical comparison of the City of Urbandale's rating to the benchmark.

“Don’t Know” Responses and Rounding

On many of the questions in the survey respondents may answer “don’t know.” The proportion of respondents giving this reply is shown in the full set of responses included in Appendix A. However, these responses have been removed from the analyses presented in the body of the report. In other words, the tables and graphs display the responses from respondents who had an opinion about a specific item.

For some questions, respondents were permitted to select more than one answer. When the total exceeds 100% in a table for a multiple response question, it is because some respondents did select more than one response. When a table for a question that only permitted a single response does not total to exactly 100%, it is due to the customary practice of percentages being rounded to the nearest whole number.

For more information on understanding The NCS report, please see Appendix B: Survey Methodology.

EXECUTIVE SUMMARY

This report of the City of Urbandale survey provides the opinions of a representative sample of residents about community quality of life, service delivery, civic participation and unique issues of local interest. A periodic sounding of resident opinion offers staff, elected officials and other stakeholders an opportunity to identify challenges and to plan for and evaluate improvements and to sustain services and amenities for long-term success.

Most residents experienced a good quality of life in the City of Urbandale and believed the City was a good place to live. The overall quality of life in the City of Urbandale was rated as “excellent” or “good” by 95% of respondents. A majority reported they plan on staying in the City of Urbandale for the next five years.

A variety of characteristics of the community was evaluated by those participating in the study. Among the characteristics receiving the most favorable ratings were air quality, the cleanliness of Urbandale, and the overall image or reputation of Urbandale. The three characteristics receiving the least positive ratings were opportunities to attend cultural activities, ease of bus travel, and employment opportunities.

Ratings of community characteristics were compared to the benchmark database. Of the 31 characteristics for which comparisons were available, 28 were above the national benchmark comparison, two were similar to the national benchmark comparison and one was below.

Residents in the City of Urbandale were minimally civically engaged. While only 12% had attended a meeting of local elected public officials or other local public meeting in the previous 12 months, 93% had provided help to a friend or neighbor. Less than half had volunteered their time to some group or activity in the City of Urbandale, which was much lower than the benchmark.

In general, survey respondents demonstrated strong trust in local government. A majority rated the overall direction being taken by the City of Urbandale as “good” or “excellent.” This was much higher than the benchmark. Those residents who had interacted with an employee of the City of Urbandale in the previous 12 months gave high marks to those employees. Most rated their overall impression of employees as “excellent” or “good.”

On average, residents gave highly favorable ratings to almost all local government services. City services rated were able to be compared to the benchmark database. Of the 37 services for which comparisons were available, 36 were above the benchmark comparison, one was similar to the benchmark comparison and none were below.

A Key Driver Analysis was conducted for the City of Urbandale which examined the relationships between ratings of each service and ratings of the City of Urbandale's services overall. Those key driver services that correlated most strongly with residents' perceptions about overall City service quality have been identified. By targeting improvements in key services, the City of Urbandale can focus on the services that have the greatest likelihood of influencing residents' opinions about overall service quality. The service found to be influential in ratings of overall service quality from the Key Driver Analysis was:

- Preservation of natural areas

For preservation of natural areas, the City of Urbandale was above the benchmark and should continue to ensure high quality performance.

COMMUNITY RATINGS

OVERALL COMMUNITY QUALITY

Overall quality of community life may be the single best indicator of success in providing the natural ambience, services and amenities that make for an attractive community. The National Citizen Survey™ contained many questions related to quality of community life in the City of Urbandale – not only direct questions about quality of life overall and in neighborhoods, but questions to measure residents’ commitment to the City of Urbandale. Residents were asked whether they planned to move soon or if they would recommend the City of Urbandale to others. Intentions to stay and willingness to make recommendations provide evidence that the City of Urbandale offers services and amenities that work.

Most of the City of Urbandale’s residents gave high ratings to their neighborhoods and the community as a place to live. Further, most reported they would recommend the community to others and plan to stay for the next five years. These ratings had remained stable over the past two years.

FIGURE 3: RATINGS OF OVERALL COMMUNITY QUALITY BY YEAR

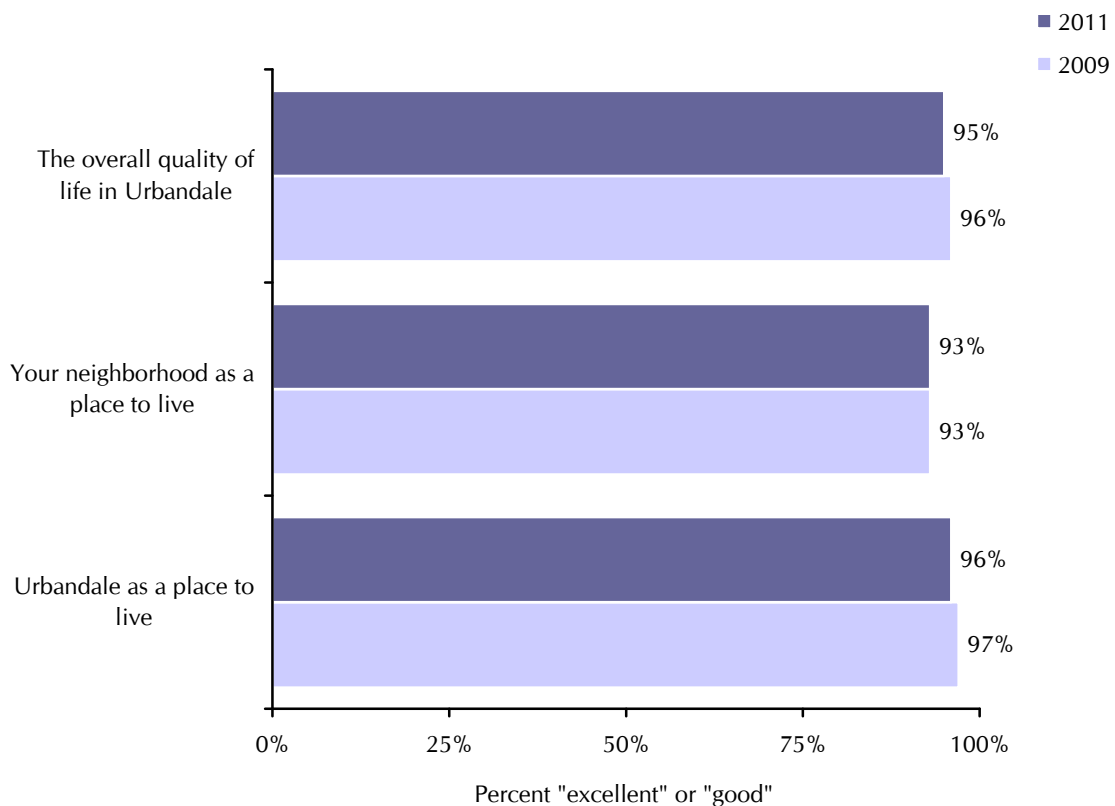


FIGURE 4: LIKELIHOOD OF REMAINING IN COMMUNITY AND RECOMMENDING COMMUNITY BY YEAR

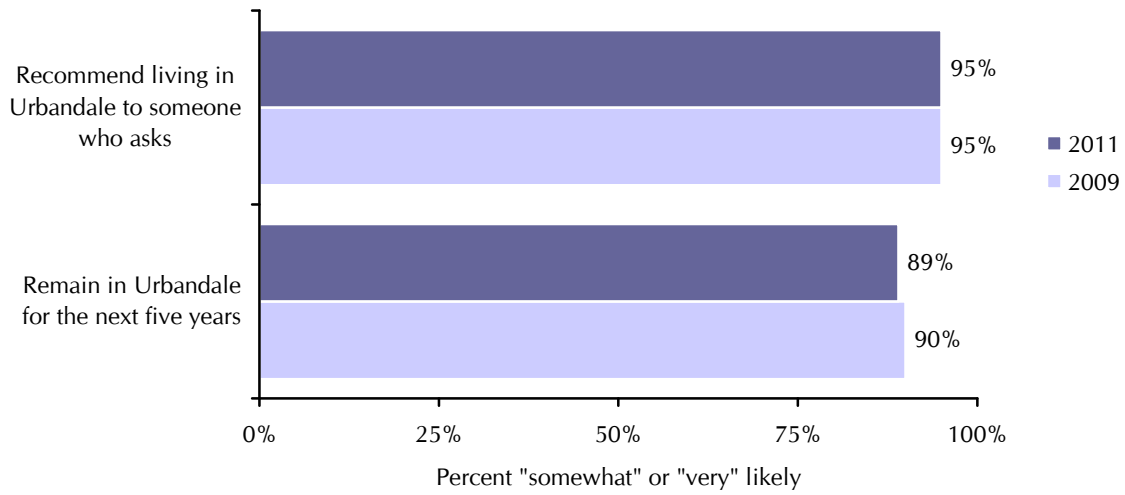


FIGURE 5: OVERALL COMMUNITY QUALITY BENCHMARKS

	Comparison to benchmark
Overall quality of life in Urbandale	Much above
Your neighborhood as place to live	Much above
Urbandale as a place to live	Much above
Recommend living in Urbandale to someone who asks	Much above
Remain in Urbandale for the next five years	Much above

COMMUNITY DESIGN

Transportation

The ability to move easily throughout a community can greatly affect the quality of life of residents by diminishing time wasted in traffic congestion and by providing opportunities to travel quickly and safely by modes other than the automobile. High quality options for resident mobility not only require local government to remove barriers to flow but they require government programs and policies that create quality opportunities for all modes of travel.

Residents responding to the survey were given a list of six aspects of mobility to rate on a scale of “excellent,” “good,” “fair” and “poor.” The availability of paths and walking trails was given the most positive rating, followed by ease of walking and ease of car travel in Urbandale. These ratings tended to be higher than the benchmark. Ratings were mostly similar to the previous survey year, though the rating for ease of bus travel in Urbandale was lower compared to the 2009 data.

FIGURE 6: RATINGS OF TRANSPORTATION IN COMMUNITY BY YEAR

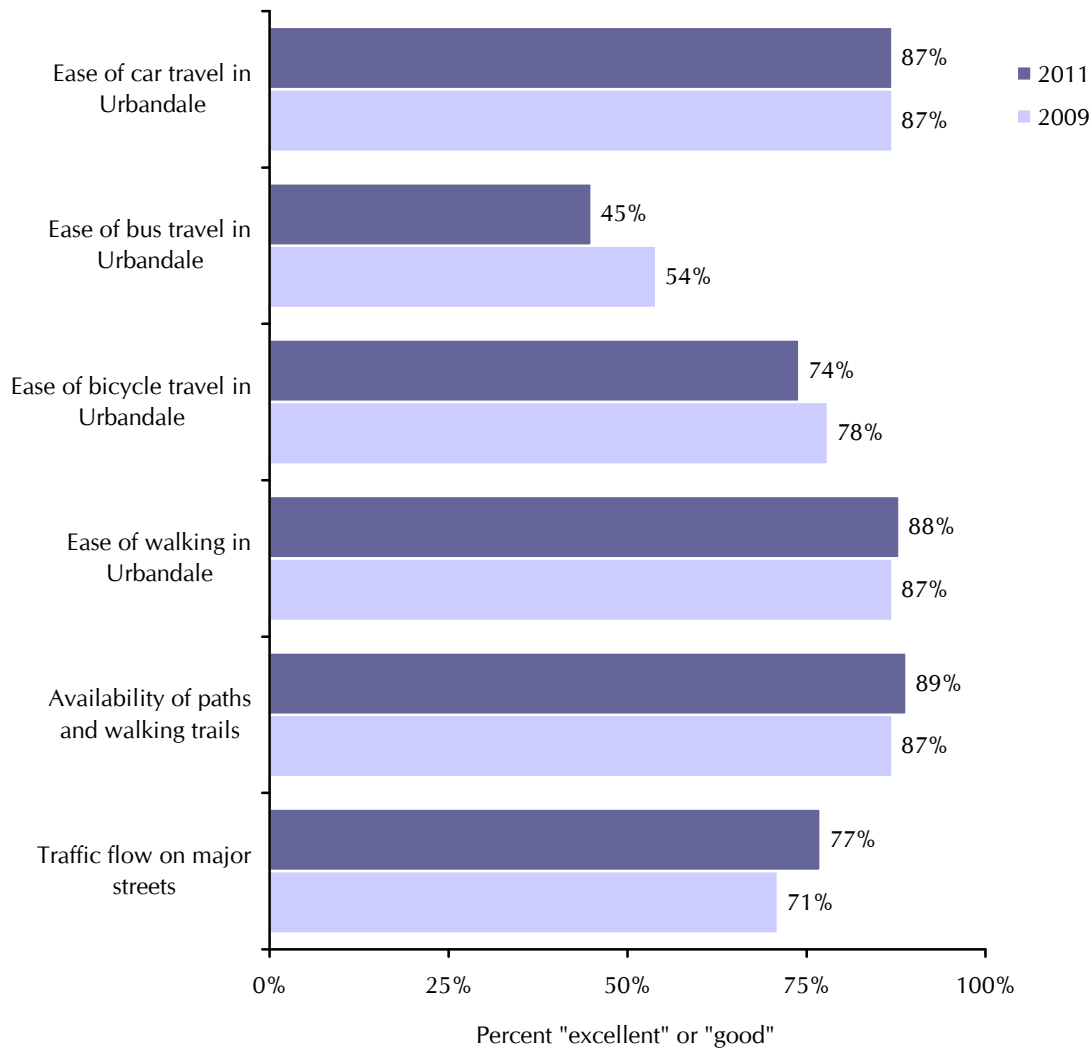


FIGURE 7: COMMUNITY TRANSPORTATION BENCHMARKS

	Comparison to benchmark
Ease of car travel in Urbandale	Much above
Ease of bus travel in Urbandale	Similar
Ease of bicycle travel in Urbandale	Much above
Ease of walking in Urbandale	Much above
Availability of paths and walking trails	Much above
Traffic flow on major streets	Much above

Eight transportation services were rated in Urbandale. As compared to most communities across America, ratings tended to be favorable. Seven were much above the benchmark and one was similar to the benchmark.

FIGURE 8: RATINGS OF TRANSPORTATION AND PARKING SERVICES BY YEAR

	2011	2009	2006	2004
Street repair	62%	57%	77%	77%
Street cleaning	77%	75%	73%	73%
Street lighting	76%	76%	86%	89%
Snow removal	81%	82%	87%	94%
Sidewalk maintenance	75%	73%	NA	NA
Traffic signal timing	59%	61%	74%	76%
Bus or transit services	55%	58%	NA	NA
Amount of public parking	78%	72%	NA	NA
Percent "excellent" or "good"				

FIGURE 9: TRANSPORTATION AND PARKING SERVICES BENCHMARKS

	Comparison to benchmark
Street repair	Much above
Street cleaning	Much above
Street lighting	Much above
Snow removal	Much above
Sidewalk maintenance	Much above
Traffic signal timing	Much above
Bus or transit services	Similar
Amount of public parking	Much above

By measuring choice of travel mode over time, communities can monitor their success in providing attractive alternatives to the traditional mode of travel, the single-occupied automobile. When asked how they typically traveled to work, single-occupancy (SOV) travel was the overwhelming mode of use. However, 2% of work commute trips were made by transit, 1% by bicycle and 1% by foot.

FIGURE 10: FREQUENCY OF BUS USE IN LAST 12 MONTHS BY YEAR

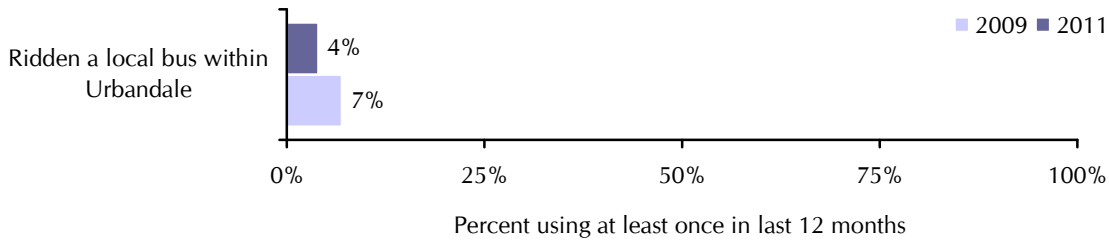


FIGURE 11: FREQUENCY OF BUS USE BENCHMARKS

Comparison to benchmark	
Ridden a local bus within Urbandale	Much less

FIGURE 12: MODE OF TRAVEL USED FOR WORK COMMUTE BY YEAR

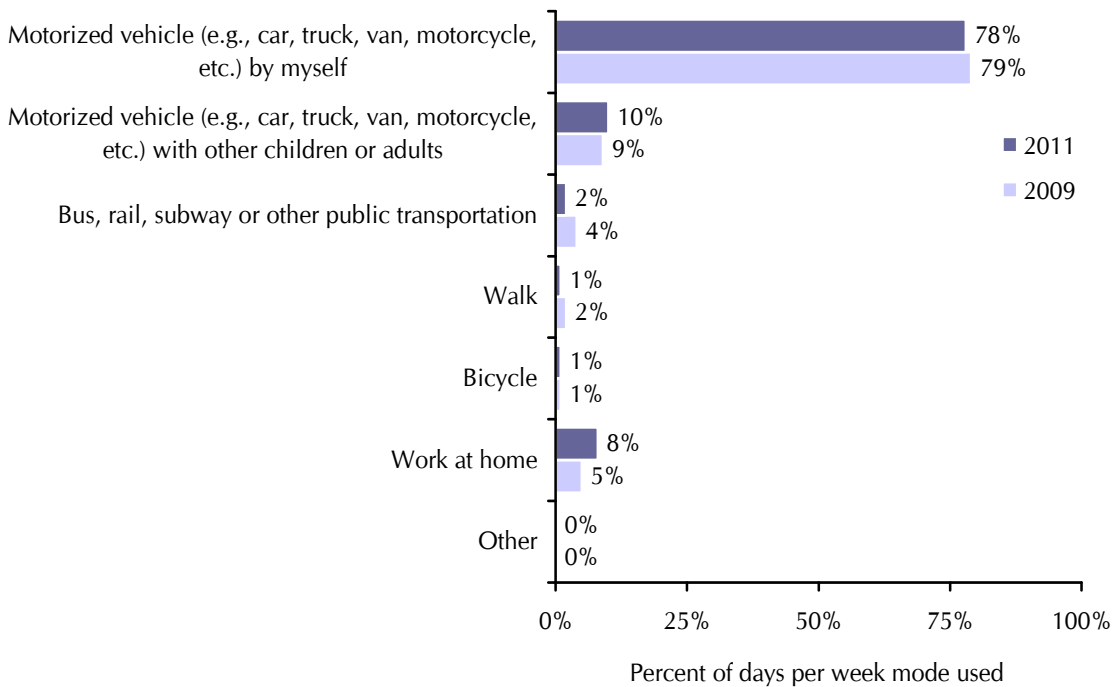


FIGURE 13: DRIVE ALONE BENCHMARKS

Comparison to benchmark	
Average percent of work commute trips made by driving alone	More

Housing

Housing variety and affordability are not luxuries for any community. When there are too few options for housing style and affordability, the characteristics of a community tilt toward a single group, often of well-off residents. While this may seem attractive to a community, the absence of affordable townhomes, condominiums, mobile homes, single family detached homes and apartments means that in addition to losing the vibrancy of diverse thoughts and lifestyles, the community loses the service workers that sustain all communities – police officers, school teachers, house painters and electricians. These workers must live elsewhere and commute in at great personal cost and to the detriment of traffic flow and air quality. Furthermore lower income residents pay so much of their income to rent or mortgage that little remains to bolster their own quality of life or local business.

The survey of the City of Urbandale residents asked respondents to reflect on the availability of affordable housing as well as the variety of housing options. The availability of affordable housing was rated as “excellent” or “good” by 75% of respondents, while the variety of housing options was rated as “excellent” or “good” by 79% of respondents. The rating of perceived affordable housing availability was much better in the City of Urbandale than the ratings, on average, in comparison jurisdictions. The rating for variety of housing options was lower compared to the previous survey year.

FIGURE 14: RATINGS OF HOUSING IN COMMUNITY BY YEAR

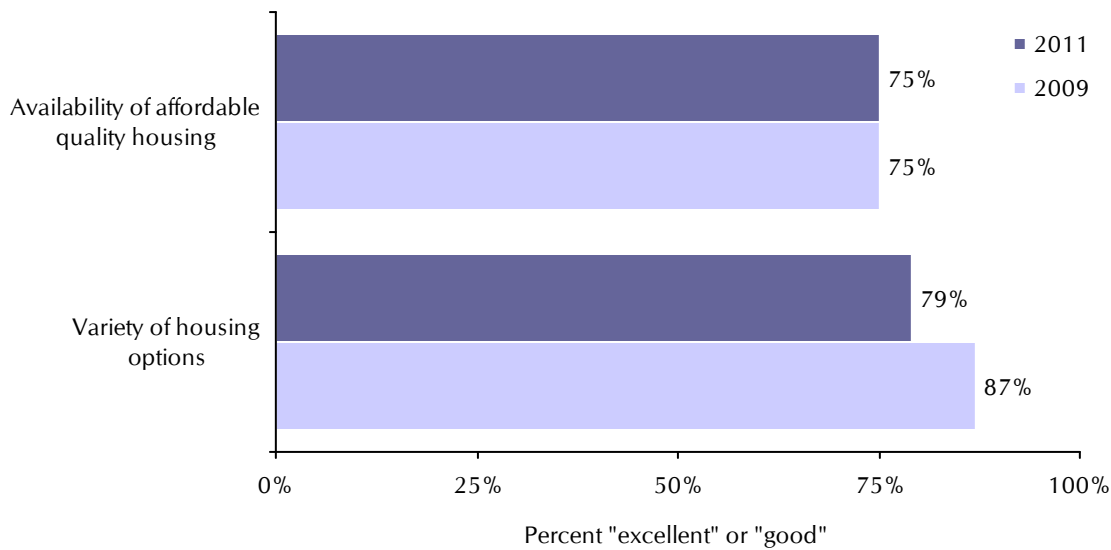


FIGURE 15: HOUSING CHARACTERISTICS BENCHMARKS

	Comparison to benchmark
Availability of affordable quality housing	Much above
Variety of housing options	Much above

To augment the perceptions of affordable housing in Urbandale, the cost of housing as reported in the survey was compared to residents' reported monthly income to create a rough estimate of the proportion of residents of the City of Urbandale experiencing housing cost stress. About 18% of survey participants were found to pay housing costs of more than 30% of their monthly household income.

FIGURE 16: PROPORTION OF RESPONDENTS EXPERIENCING HOUSING COST STRESS BY YEAR

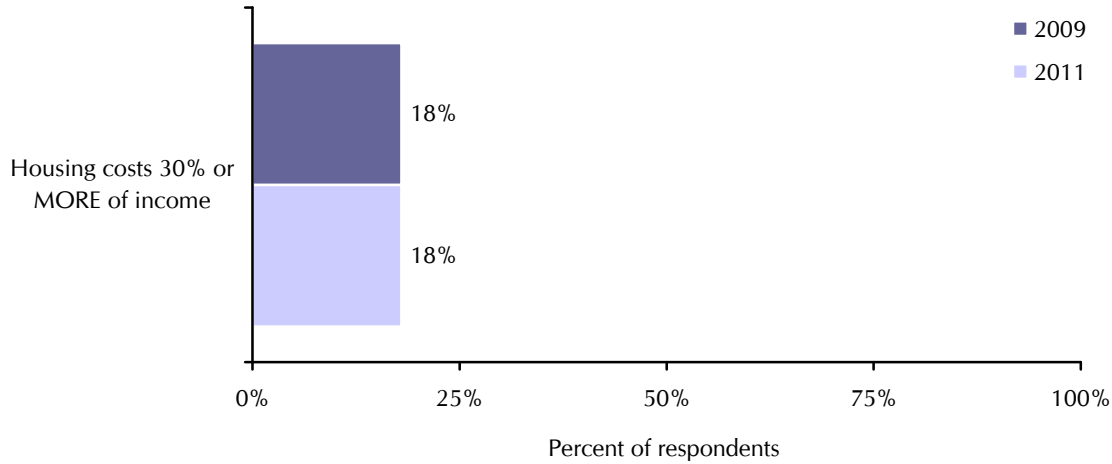


FIGURE 17: HOUSING COSTS BENCHMARKS

Comparison to benchmark	
Experiencing housing costs stress (housing costs 30% or MORE of income)	Much less

Land Use and Zoning

Community development contributes to a feeling among residents and even visitors of the attention given to the speed of growth, the location of residences and businesses, the kind of housing that is appropriate for the community and the ease of access to commerce, green space and residences. Even the community's overall appearance often is attributed to the planning and enforcement functions of the local jurisdiction. Residents will appreciate an attractive, well-planned community. The NCS questionnaire asked residents to evaluate the quality of new development, the appearance of the City of Urbandale and the speed of population growth. Problems with the appearance of property were rated, and the quality of land use planning, zoning and code enforcement services were evaluated.

The overall quality of new development in the City of Urbandale was rated as "excellent" or "good" by 86% of respondents. The overall appearance of Urbandale was rated as "excellent" or "good" by 90% of respondents and was much higher than the benchmark. When rating to what extent run down buildings, weed lots or junk vehicles were a problem in the City of Urbandale, 2% thought they were a "major" problem. The services of land use, planning and zoning, code enforcement and animal control were rated much above the benchmark. Ratings had remained stable over time.

FIGURE 18: RATINGS OF THE COMMUNITY'S "BUILT ENVIRONMENT" BY YEAR

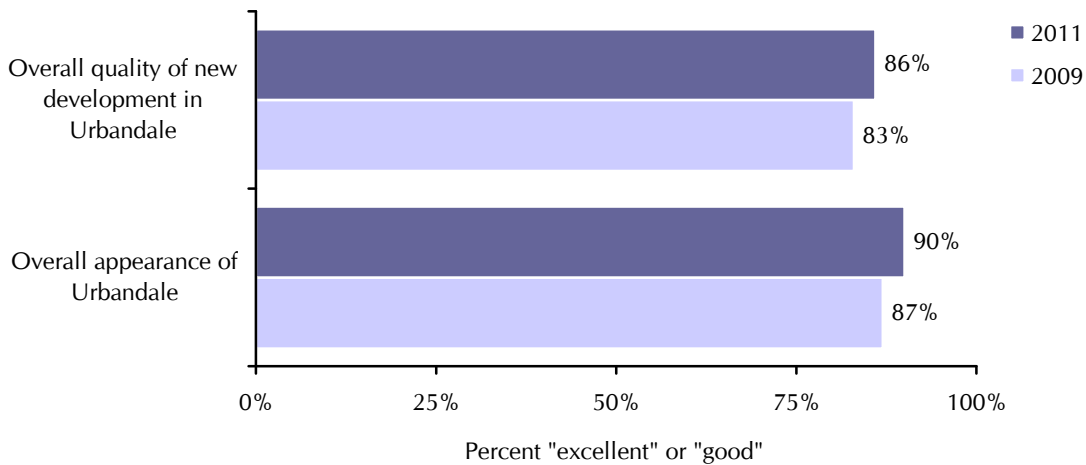


FIGURE 19: BUILT ENVIRONMENT BENCHMARKS

	Comparison to benchmark
Quality of new development in Urbandale	Much above
Overall appearance of Urbandale	Much above

FIGURE 20: RATINGS OF POPULATION GROWTH BY YEAR

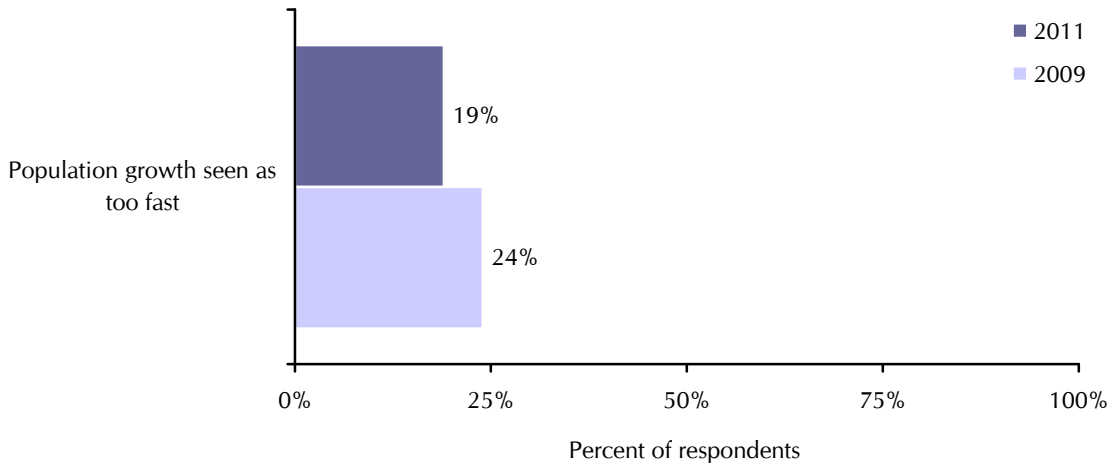


FIGURE 21: POPULATION GROWTH BENCHMARKS

	Comparison to benchmark
Population growth seen as too fast	Much less

FIGURE 22: RATINGS OF NUISANCE PROBLEMS BY YEAR

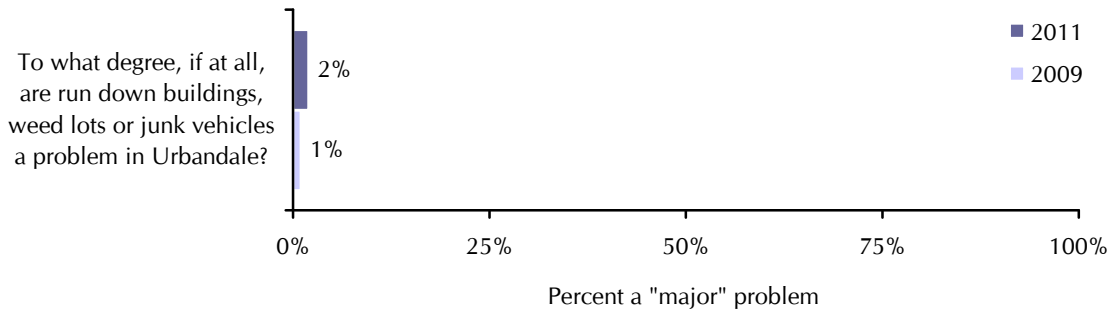


FIGURE 23: NUISANCE PROBLEMS BENCHMARKS

	Comparison to benchmark
Run down buildings, weed lots and junk vehicles seen as a "major" problem	Much less

FIGURE 24: RATINGS OF PLANNING AND COMMUNITY CODE ENFORCEMENT SERVICES BY YEAR

	2011	2009	2006	2004
Land use, planning and zoning	71%	64%	68%	64%
Code enforcement (weeds, abandoned buildings, etc.)	70%	64%	NA	NA
Animal control	79%	75%	73%	67%
Percent "excellent" or "good"				

FIGURE 25: PLANNING AND COMMUNITY CODE ENFORCEMENT SERVICES BENCHMARKS

	Comparison to benchmark
Land use, planning and zoning	Much above
Code enforcement (weeds, abandoned buildings, etc.)	Much above
Animal control	Much above

ECONOMIC SUSTAINABILITY

The United States has been in recession since late 2007 with an accelerated downturn occurring in the fourth quarter of 2008. Officially we emerged from recession in the third quarter of 2009, but high unemployment lingers, keeping a lid on a strong recovery. Many readers worry that the ill health of the economy will color how residents perceive their environment and the services that local government delivers. NRC researchers have found that the economic downturn has chastened Americans' view of their own economic futures but has not colored their perspectives about community services or quality of life.

Survey respondents were asked to rate a number of community features related to economic opportunity and growth. The most positively rated features were Urbandale as a place to work and the overall quality of business and service establishments. Employment opportunities received the lowest ratings; however it was much above the benchmark comparison. These ratings were similar to the previous survey year.

FIGURE 26: RATINGS OF ECONOMIC SUSTAINABILITY AND OPPORTUNITIES BY YEAR

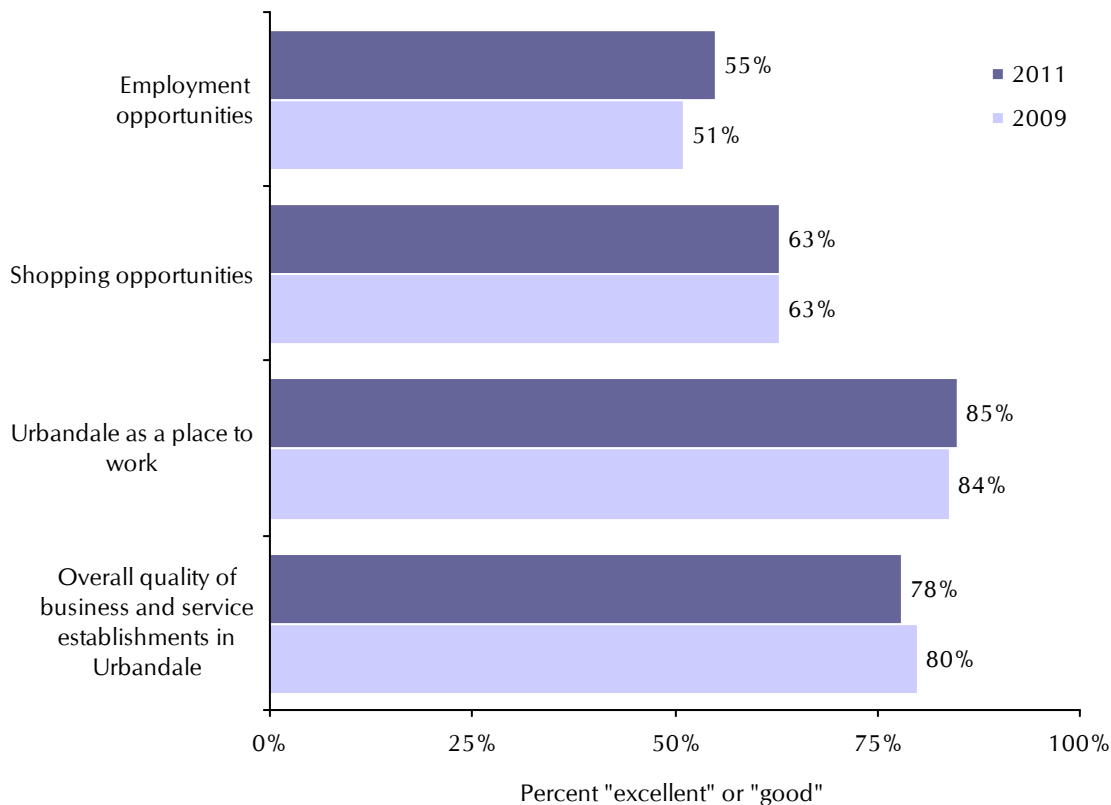


FIGURE 27: ECONOMIC SUSTAINABILITY AND OPPORTUNITIES BENCHMARKS

	Comparison to benchmark
Employment opportunities	Much above
Shopping opportunities	Much above
Urbandale as a place to work	Much above
Overall quality of business and service establishments in Urbandale	Much above

Residents were asked to evaluate the speed of jobs growth and retail growth on a scale from “much too slow” to “much too fast.” When asked about the rate of jobs growth in Urbandale, 73% responded that it was “too slow,” while 41% reported retail growth as “too slow.” About the same number of residents in Urbandale compared to other jurisdictions believed that retail growth was too slow and about the same number of residents believed that jobs growth was too slow. The perception of jobs and retail growth being too slow had increased since 2009.

FIGURE 28: RATINGS OF RETAIL AND JOB GROWTH BY YEAR

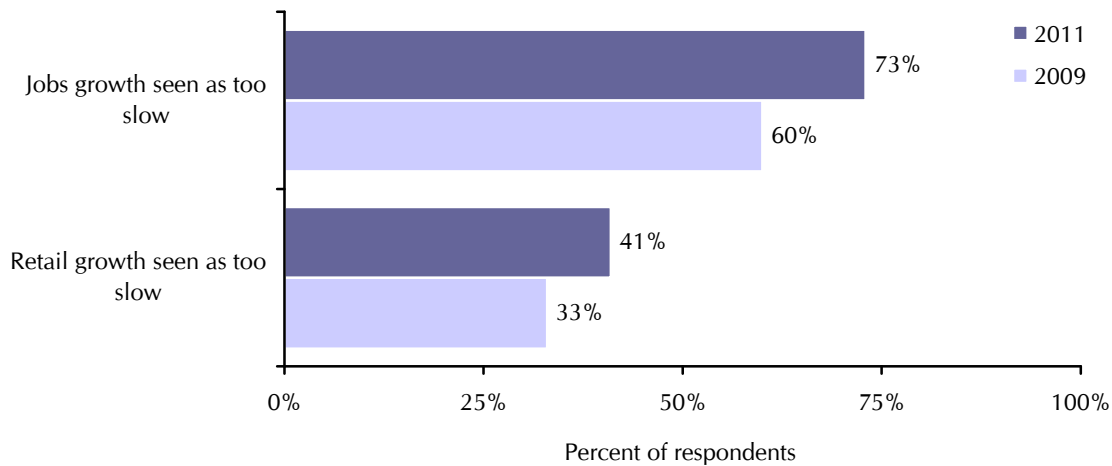


FIGURE 29: RETAIL AND JOB GROWTH BENCHMARKS

	Comparison to benchmark
Retail growth seen as too slow	Similar
Jobs growth seen as too slow	Similar

FIGURE 30: RATINGS OF ECONOMIC DEVELOPMENT SERVICES BY YEAR

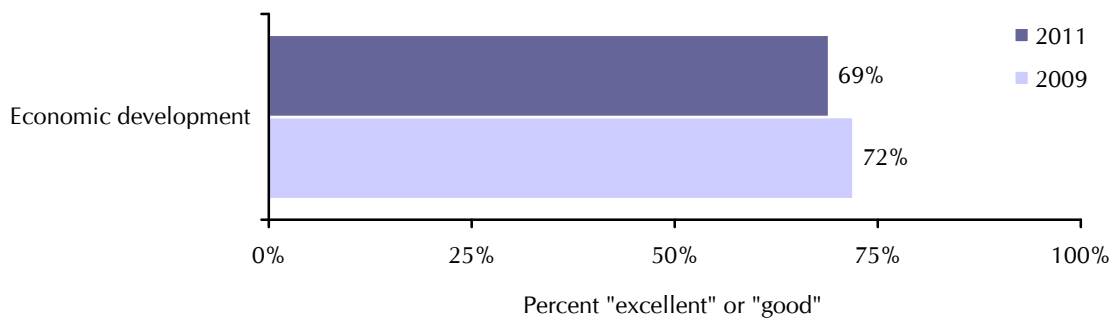


FIGURE 31: ECONOMIC DEVELOPMENT SERVICES BENCHMARKS

	Comparison to benchmark
Economic development	Much above

Residents were asked to reflect on their economic prospects in the near term. Fifteen percent of the City of Urbandale residents expected that the coming six months would have a “somewhat” or “very” positive impact on their family. The percent of residents with an optimistic outlook on their household income was less than comparison jurisdictions.

FIGURE 32: RATINGS OF PERSONAL ECONOMIC FUTURE BY YEAR

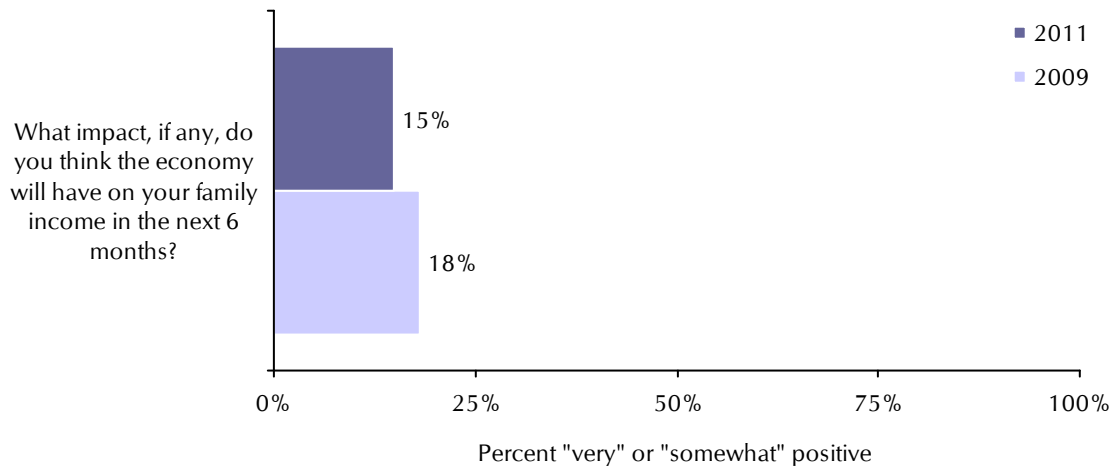


FIGURE 33: PERSONAL ECONOMIC FUTURE BENCHMARKS

Comparison to benchmark	
Positive impact of economy on household income	Below

PUBLIC SAFETY

Safety from violent or property crimes creates the cornerstone of an attractive community. No one wants to live in fear of crime, fire or natural hazards, and communities in which residents feel protected or unthreatened are communities that are more likely to show growth in population, commerce and property value.

Residents were asked to rate their feelings of safety from violent crimes, property crimes, fire and environmental dangers and to evaluate the local agencies whose main charge is to provide protection from these dangers. Most gave positive ratings of safety in the City of Urbandale. About 89% of those completing the questionnaire said they felt “very” or “somewhat” safe from violent crimes and 91% felt “very” or “somewhat” safe from environmental hazards. These ratings were all above the benchmark.

FIGURE 34: RATINGS OF COMMUNITY AND PERSONAL PUBLIC SAFETY BY YEAR

	2011	2009	2006	2004
Safety in your neighborhood during the day	98%	97%	100%	NA
Safety in your neighborhood after dark	93%	91%	93%	NA
Safety in Urbandale's downtown area during the day	92%	95%	100%	NA
Safety in Urbandale's downtown area after dark	79%	81%	89%	NA
Safety from violent crime (e.g., rape, assault, robbery)	89%	91%	NA	NA
Safety from property crimes (e.g., burglary, theft)	83%	78%	NA	NA
Safety from environmental hazards	91%	91%	NA	NA
Percent "very" or "somewhat" safe				

FIGURE 35: COMMUNITY AND PERSONAL PUBLIC SAFETY BENCHMARKS

	Comparison to benchmark
In your neighborhood during the day	Much above
In your neighborhood after dark	Much above
In Urbandale's downtown area during the day	Above
In Urbandale's downtown area after dark	Much above
Violent crime (e.g., rape, assault, robbery)	Much above
Property crimes (e.g., burglary, theft)	Much above
Environmental hazards, including toxic waste	Much above

As assessed by the survey, 5% of respondents reported that someone in the household had been the victim of one or more crimes in the past year. Of those who had been the victim of a crime, 74% had reported it to police. Compared to other jurisdictions a much smaller proportion of Urbandale residents had been victims of crime in the 12 months preceding the survey and fewer Urbandale residents had reported their most recent crime victimization to the police.

FIGURE 36: CRIME VICTIMIZATION AND REPORTING BY YEAR

	2011	2009	2006	2004
During the past 12 months, were you or anyone in your household the victim of any crime?	5%	6%	7%	9%
If yes, was this crime (these crimes) reported to the police?	74%	80%	81%	64%
Percent "yes"				

FIGURE 37: CRIME VICTIMIZATION AND REPORTING BENCHMARKS

	Comparison to benchmark
Victim of crime	Much less
Reported crimes	Less

Residents rated seven City public safety services; of these, all were rated above the benchmark comparison. Fire service and ambulance or emergency medical services received the highest ratings, while emergency preparedness received the lowest ratings. The ratings for crime prevention and traffic enforcement had increased since the most recent survey.

FIGURE 38: RATINGS OF PUBLIC SAFETY SERVICES BY YEAR

	2011	2009	2006	2004
Police services	92%	89%	89%	91%
Fire services	96%	95%	93%	92%
Ambulance or emergency medical services	96%	95%	NA	NA
Crime prevention	90%	82%	NA	NA
Fire prevention and education	91%	88%	NA	NA
Traffic enforcement	86%	76%	NA	NA
Emergency preparedness (services that prepare the community for natural disasters or other emergency services)	78%	73%	NA	NA
Percent "excellent" or "good"				

FIGURE 39: PUBLIC SAFETY SERVICES BENCHMARKS

	Comparison to benchmark
Police services	Much above
Fire services	Above
Ambulance or emergency medical services	Much above
Crime prevention	Much above
Fire prevention and education	Much above
Traffic enforcement	Much above
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	Much above

FIGURE 40: CONTACT WITH POLICE DEPARTMENT

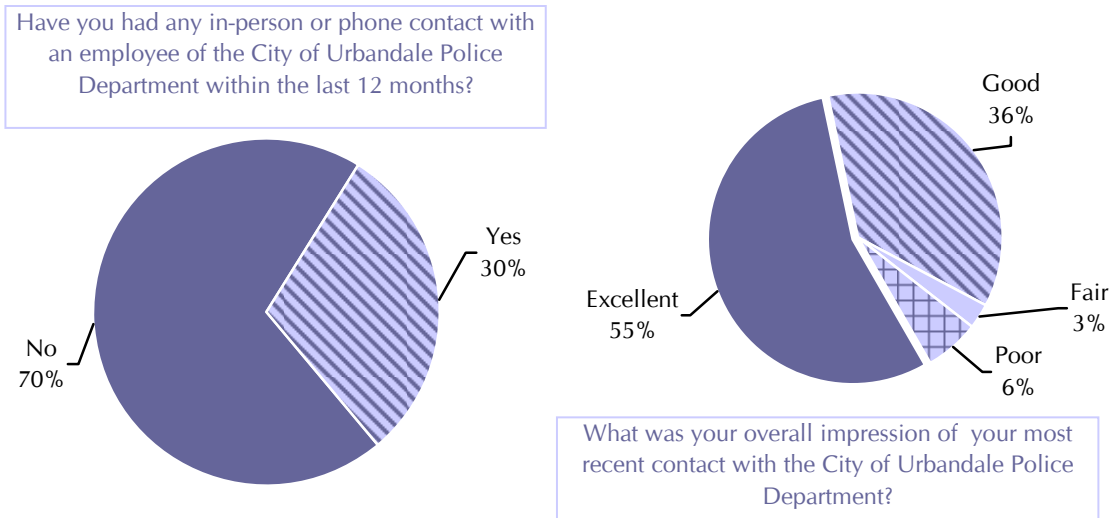


FIGURE 41: CONTACT WITH FIRE DEPARTMENT

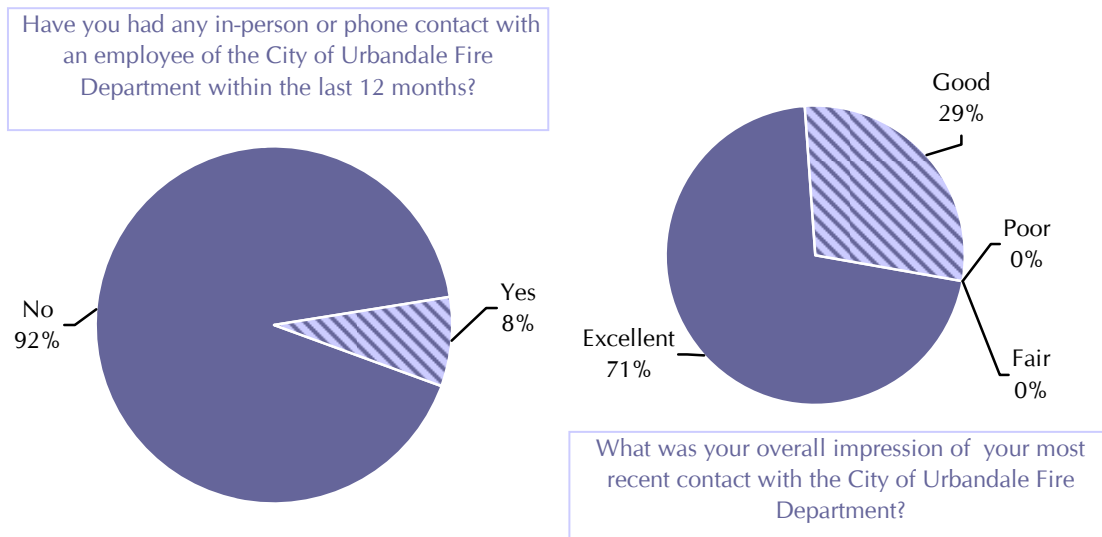


FIGURE 42: CONTACT WITH POLICE AND FIRE DEPARTMENTS BENCHMARKS

	Comparison to benchmark
Had contact with the City of Urbandale Police Department	Much less
Overall impression of most recent contact with the City of Urbandale Police Department	Much above
Had contact with the City of Urbandale Fire Department	Much less
Overall impression of most recent contact with the City of Urbandale Fire Department	Much above

ENVIRONMENTAL SUSTAINABILITY

Residents value the aesthetic qualities of their hometowns and appreciate features such as overall cleanliness and landscaping. In addition, the appearance and smell or taste of the air and water do not go unnoticed. These days, increasing attention is paid to proper treatment of the environment. At the same time that they are attending to community appearance and cleanliness, cities, counties, states and the nation are going “Green”. These strengthening environmental concerns extend to trash haul, recycling, sewer services, the delivery of power and water and preservation of open spaces. Treatment of the environment affects air and water quality and, generally, how habitable and inviting a place appears.

Residents of the City of Urbandale were asked to evaluate their local environment and the services provided to ensure its quality. The overall quality of the natural environment was rated as “excellent” or “good” by 89% of survey respondents. These ratings had remained stable over time and were all much above the benchmark.

FIGURE 43: RATINGS OF THE COMMUNITY'S NATURAL ENVIRONMENT BY YEAR

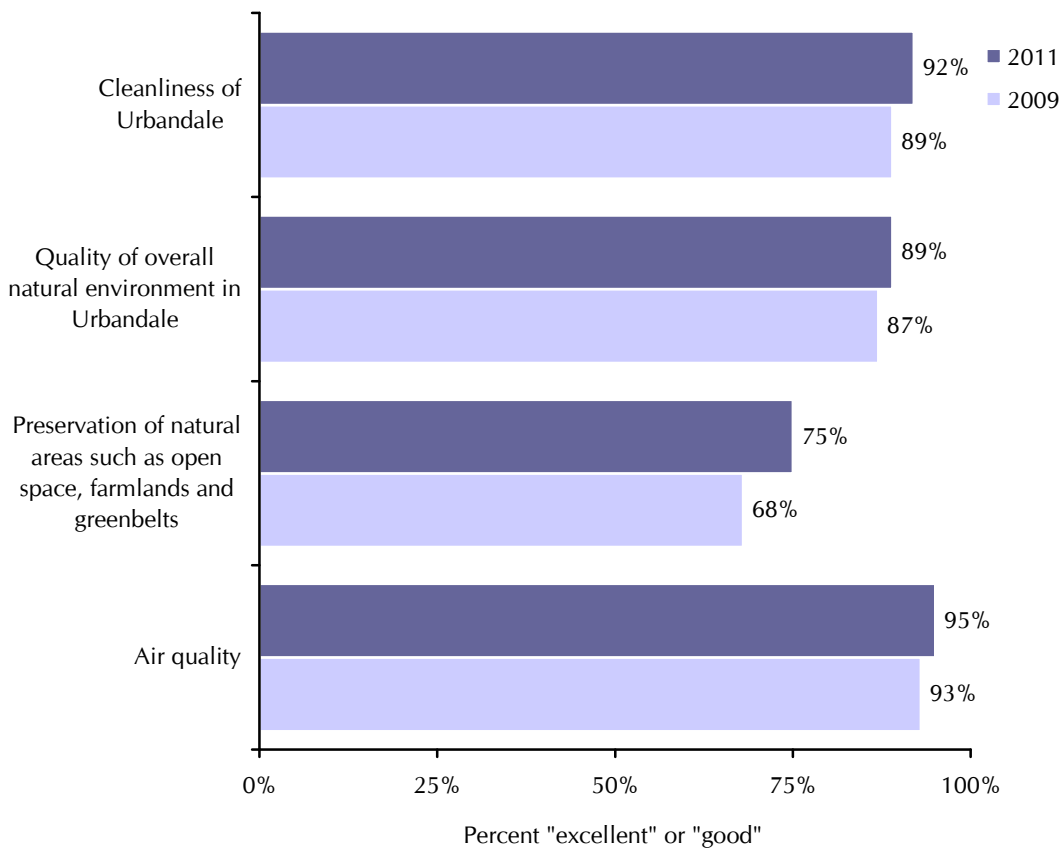


FIGURE 44: COMMUNITY ENVIRONMENT BENCHMARKS

	Comparison to benchmark
Cleanliness of Urbandale	Much above
Quality of overall natural environment in Urbandale	Much above
Preservation of natural areas such as open space, farmlands and greenbelts	Much above
Air quality	Much above

Resident recycling was much greater than recycling reported in comparison communities and was similar compared to the previous survey year.

FIGURE 45: FREQUENCY OF RECYCLING IN LAST 12 MONTHS BY YEAR

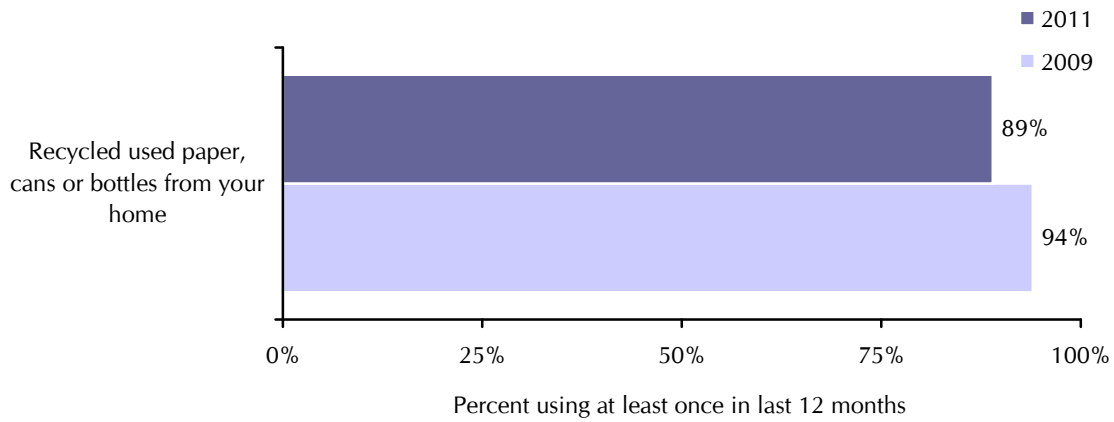


FIGURE 46: FREQUENCY OF RECYCLING BENCHMARKS

	Comparison to benchmark
Recycled used paper, cans or bottles from your home	Much more

Of the seven utility services rated by those completing the questionnaire, all were much higher than the benchmark comparison. These service ratings trends were stable when compared to past surveys.

FIGURE 47: RATINGS OF UTILITY SERVICES BY YEAR

	2011	2009	2006	2004
Power (electric and/or gas) utility	93%	NA	NA	NA
Sewer services	90%	94%	88%	86%
Drinking water	89%	89%	91%	95%
Storm drainage	82%	80%	83%	82%
Yard waste pick-up	97%	89%	91%	90%
Recycling	93%	93%	88%	91%
Garbage collection	95%	94%	95%	94%
Percent "excellent" or "good"				

FIGURE 48: UTILITY SERVICES BENCHMARKS

	Comparison to benchmark
Power (electric and/or gas) utility	Much above
Sewer services	Much above
Drinking water	Much above
Storm drainage	Much above
Yard waste pick-up	Much above
Recycling	Much above
Garbage collection	Much above

RECREATION AND WELLNESS

Parks and Recreation

Quality parks and recreation opportunities help to define a community as more than the grind of its business, traffic and hard work. Leisure activities vastly can improve the quality of life of residents, serving both to entertain and mobilize good health. The survey contained questions seeking residents' perspectives about opportunities and services related to the community's parks and recreation services.

Recreation opportunities in the City of Urbandale were rated positively as were services related to parks and recreation. City parks, recreation programs or classes and recreation centers or facilities were rated much higher than the benchmark. Parks and recreation ratings have varied over time.

Resident use of Urbandale parks and recreation facilities tells its own story about the attractiveness and accessibility of those services. The percent of residents that used Urbandale recreation centers was much smaller than the percent of users in comparison jurisdictions. Similarly, recreation program use in Urbandale was much lower than use in comparison jurisdictions. Participation in recreation opportunities was similar when compared to the previous survey year.

FIGURE 49: RATINGS OF COMMUNITY RECREATIONAL OPPORTUNITIES BY YEAR

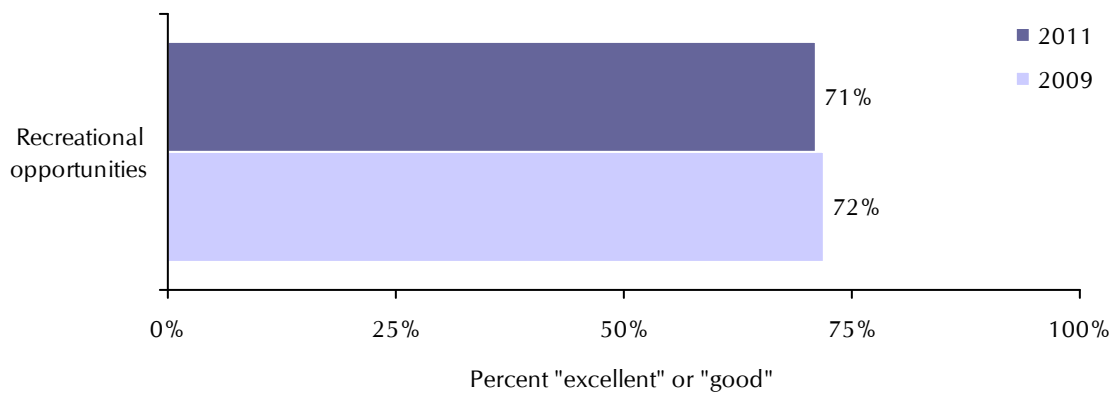


FIGURE 50: COMMUNITY RECREATIONAL OPPORTUNITIES BENCHMARKS

	Comparison to benchmark
Recreation opportunities	Above

FIGURE 51: PARTICIPATION IN PARKS AND RECREATION OPPORTUNITIES BY YEAR

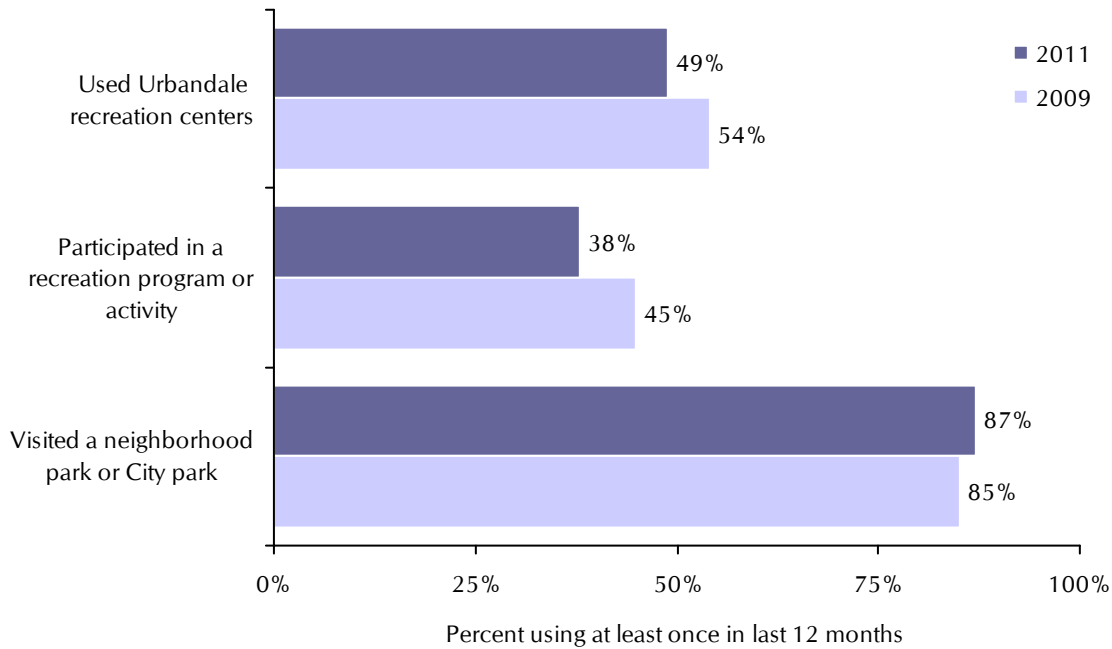


FIGURE 52: PARTICIPATION IN PARKS AND RECREATION OPPORTUNITIES BENCHMARKS

	Comparison to benchmark
Used Urbandale recreation centers	Much less
Participated in a recreation program or activity	Much less
Visited a neighborhood park or City park	Similar

FIGURE 53: RATINGS OF PARKS AND RECREATION SERVICES BY YEAR

	2011	2009	2006	2004
City parks	94%	92%	NA	91%
Recreation programs or classes	83%	85%	90%	91%
Recreation centers or facilities	80%	74%	NA	NA
Percent "excellent" or "good"				

FIGURE 54: PARKS AND RECREATION SERVICES BENCHMARKS

	Comparison to benchmark
City parks	Much above
Recreation programs or classes	Much above
Recreation centers or facilities	Much above

Culture, Arts and Education

A full service community does not address only the life and safety of its residents. Like individuals who simply go to the office and return home, a community that pays attention only to the life sustaining basics becomes insular, dreary and uninspiring. In the case of communities without thriving culture, arts and education opportunities, the magnet that attracts those who might consider relocating there is vastly weakened. Cultural, artistic, social and educational services elevate the opportunities for personal growth among residents. In the survey, residents were asked about the quality of opportunities to participate in cultural and educational activities.

Opportunities to attend cultural activities were rated as “excellent” or “good” by 41% of respondents. Educational opportunities were rated as “excellent” or “good” by 79% of respondents. Compared to the benchmark data, educational opportunities were much above the average of comparison jurisdictions, while cultural activity opportunities were rated below the benchmark comparison.

About 76% of Urbandale residents used a City library at least once in the 12 months preceding the survey. This participation rate for library use was above comparison jurisdictions and had remained stable over time.

FIGURE 55: RATINGS OF CULTURAL AND EDUCATIONAL OPPORTUNITIES BY YEAR

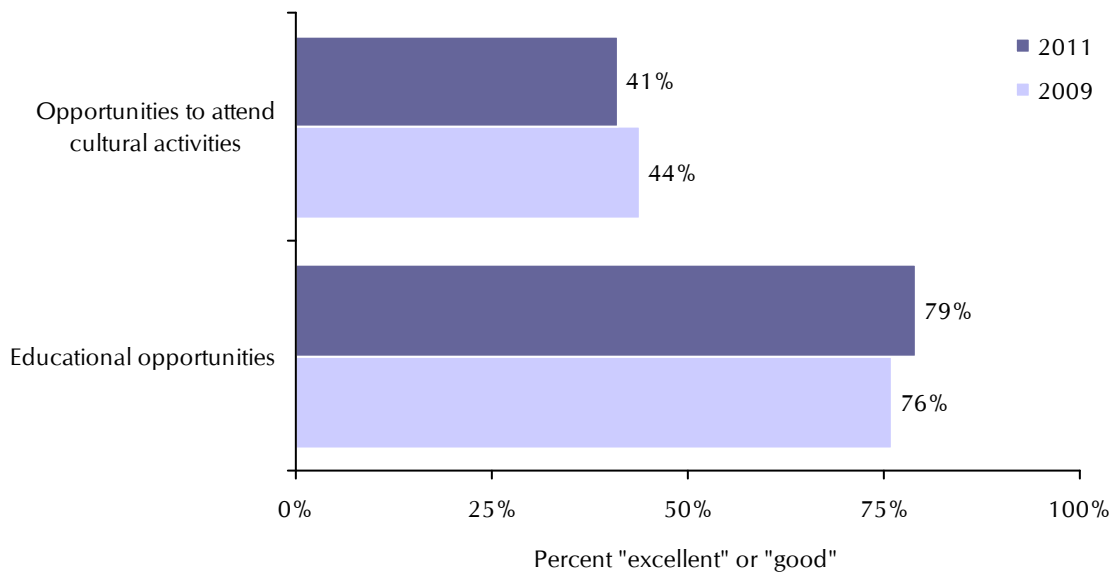


FIGURE 56: CULTURAL AND EDUCATIONAL OPPORTUNITIES BENCHMARKS

	Comparison to benchmark
Opportunities to attend cultural activities	Below
Educational opportunities	Much above

FIGURE 57: PARTICIPATION IN CULTURAL AND EDUCATIONAL OPPORTUNITIES BY YEAR

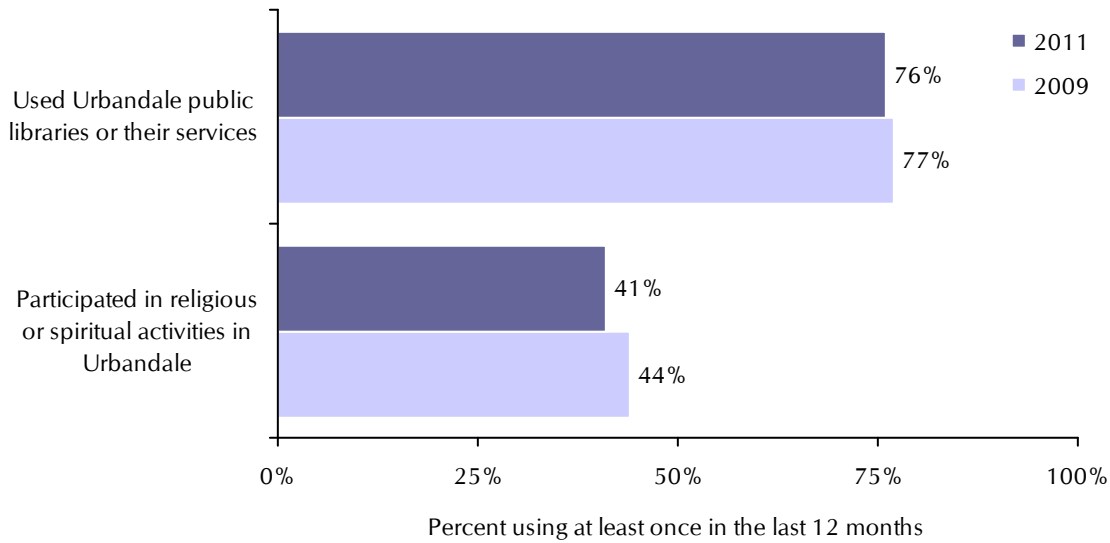


FIGURE 58: PARTICIPATION IN CULTURAL AND EDUCATIONAL OPPORTUNITIES BENCHMARKS

	Comparison to benchmark
Used Urbandale public libraries or their services	More
Participated in religious or spiritual activities in Urbandale	Much less

FIGURE 59: PERCEPTION OF CULTURAL AND EDUCATIONAL SERVICES BY YEAR

	2011	2009	2006	2004
Public schools	88%	87%	NA	NA
Public library services	94%	93%	93%	96%
Percent "excellent" or "good"				

FIGURE 60: CULTURAL AND EDUCATIONAL SERVICES BENCHMARKS

	Comparison to benchmark
Public schools	Much above
Public library services	Much above

Health and Wellness

Healthy residents have the wherewithal to contribute to the economy as volunteers or employees and they do not present a burden in cost and time to others. Although residents bear the primary responsibility for their good health, local government provides services that can foster that well being and that provide care when residents are ill.

Residents of the City of Urbandale were asked to rate the community’s health services as well as the availability of health care, high quality affordable food and preventive health care services. The availability of preventive health services was rated most positively for the City of Urbandale.

Among Urbandale residents, 77% rated affordable quality health care as “excellent” or “good.” This rating was much above the ratings of comparison communities, and was similar when compared to the previous survey year.

FIGURE 61: RATINGS OF COMMUNITY HEALTH AND WELLNESS ACCESS AND OPPORTUNITIES BY YEAR

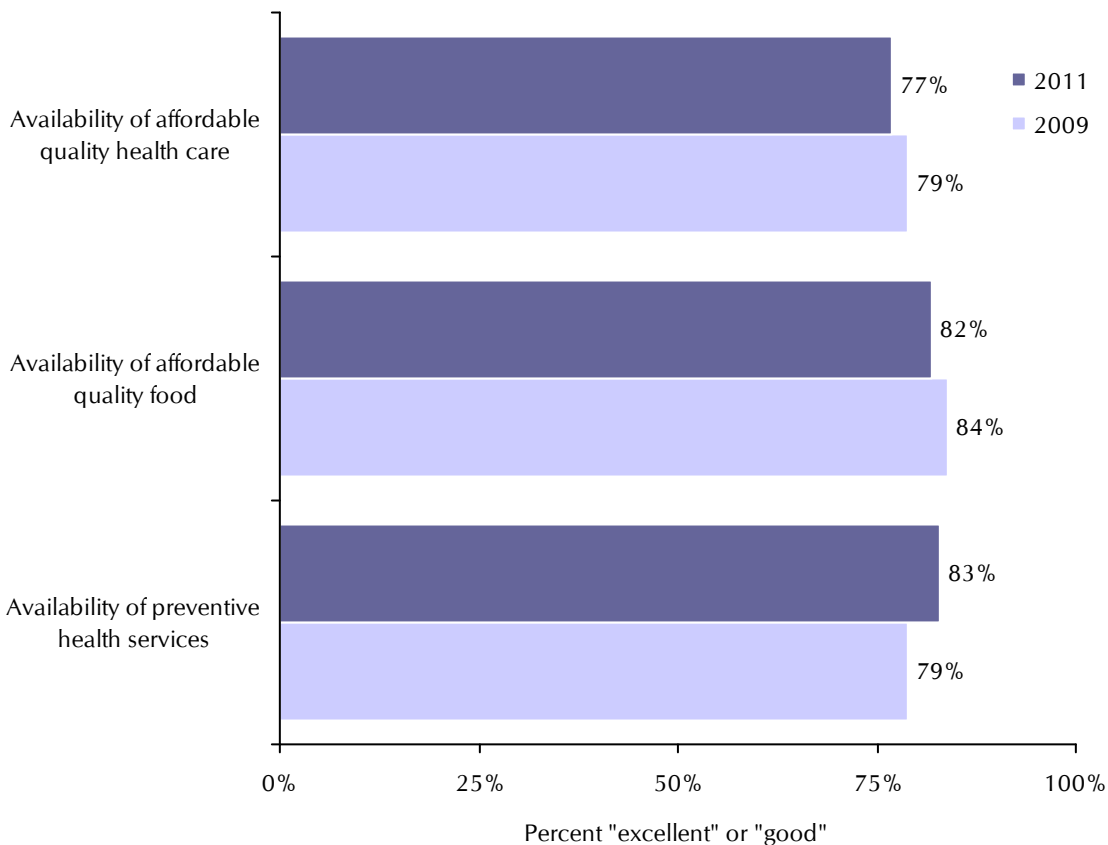


FIGURE 62: COMMUNITY HEALTH AND WELLNESS ACCESS AND OPPORTUNITIES BENCHMARKS

	Comparison to benchmark
Availability of affordable quality health care	Much above
Availability of affordable quality food	Much above
Availability of preventive health services	Much above

Health services were rated “excellent” or “good” by 83% of respondents and were much above the benchmark.

FIGURE 63: RATINGS OF HEALTH AND WELLNESS SERVICES BY YEAR

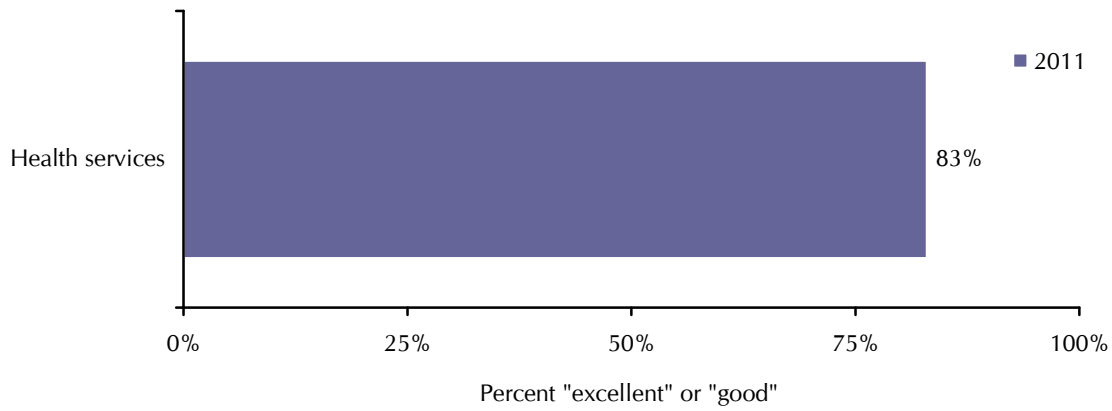


FIGURE 64: HEALTH AND WELLNESS SERVICES BENCHMARKS

Comparison to benchmark	
Health services	Much above

COMMUNITY INCLUSIVENESS

Diverse communities that include among their residents a mix of races, ages, wealth, ideas and beliefs have the raw material for the most vibrant and creative society. However, the presence of these features alone does not ensure a high quality or desirable space. Surveyed residents were asked about the success of the mix: the sense of community, the openness of residents to people of diverse backgrounds and the attractiveness of the City of Urbandale as a place to raise children or to retire. They were also questioned about the quality of services delivered to various population subgroups, including older adults, youth and residents with few resources. A community that succeeds in creating an inclusive environment for a variety of residents is a community that offers more to many.

Almost all residents rated the City of Urbandale as an “excellent” or “good” place to raise kids and a high percentage rated it as an excellent or good place to retire. Most residents felt that the local sense of community was “excellent” or “good.” Most survey respondents felt the City of Urbandale was open and accepting towards people of diverse backgrounds. The availability of affordable quality child care was rated the lowest by residents but was much higher than the benchmark. These ratings had remained stable over the past two years.

FIGURE 65: RATINGS OF COMMUNITY QUALITY AND INCLUSIVENESS BY YEAR

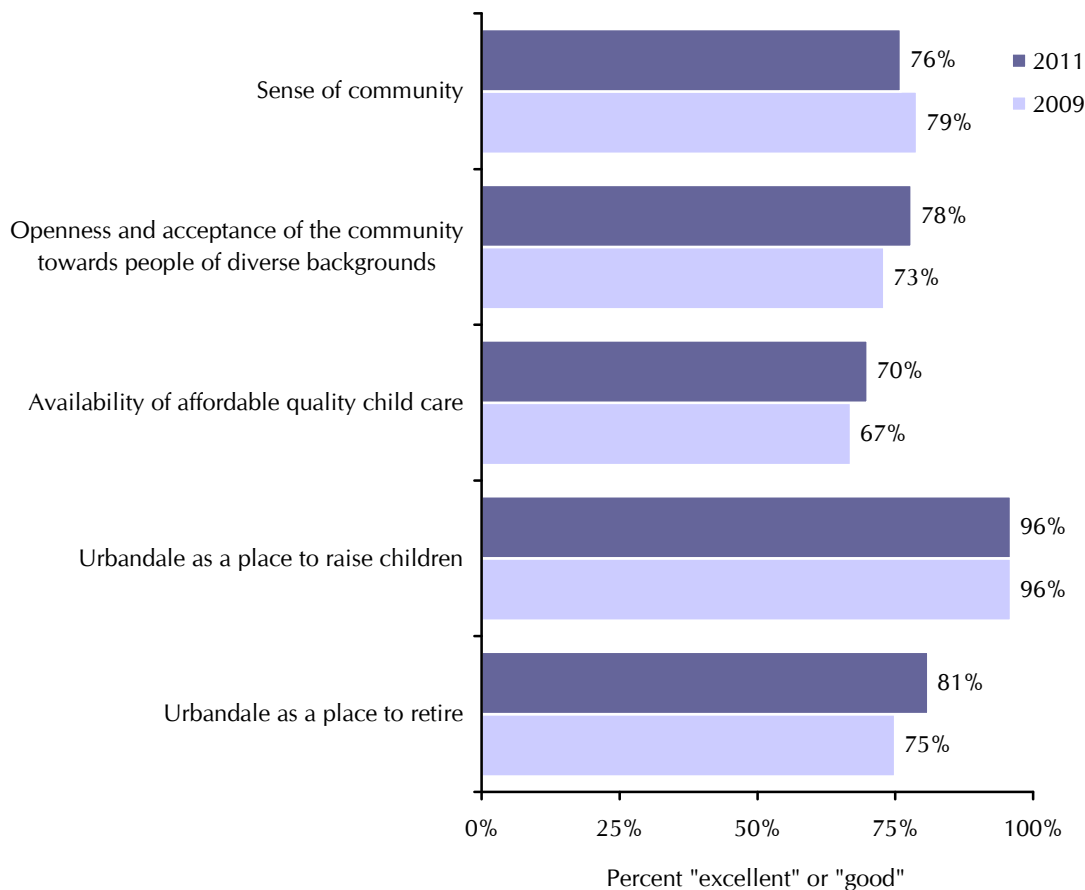


FIGURE 66: COMMUNITY QUALITY AND INCLUSIVENESS BENCHMARKS

	Comparison to benchmark
Sense of community	Much above
Openness and acceptance of the community toward people of diverse backgrounds	Much above
Availability of affordable quality child care	Much above
Urbandale as a place to raise kids	Much above
Urbandale as a place to retire	Much above

Services to more vulnerable populations (e.g., seniors, youth or low-income residents) ranged from 64% to 85% with ratings of “excellent” or “good.” These services were all much above the benchmark and were similar to the previous survey year.

FIGURE 67: RATINGS OF QUALITY OF SERVICES PROVIDED FOR POPULATION SUBGROUPS BY YEAR

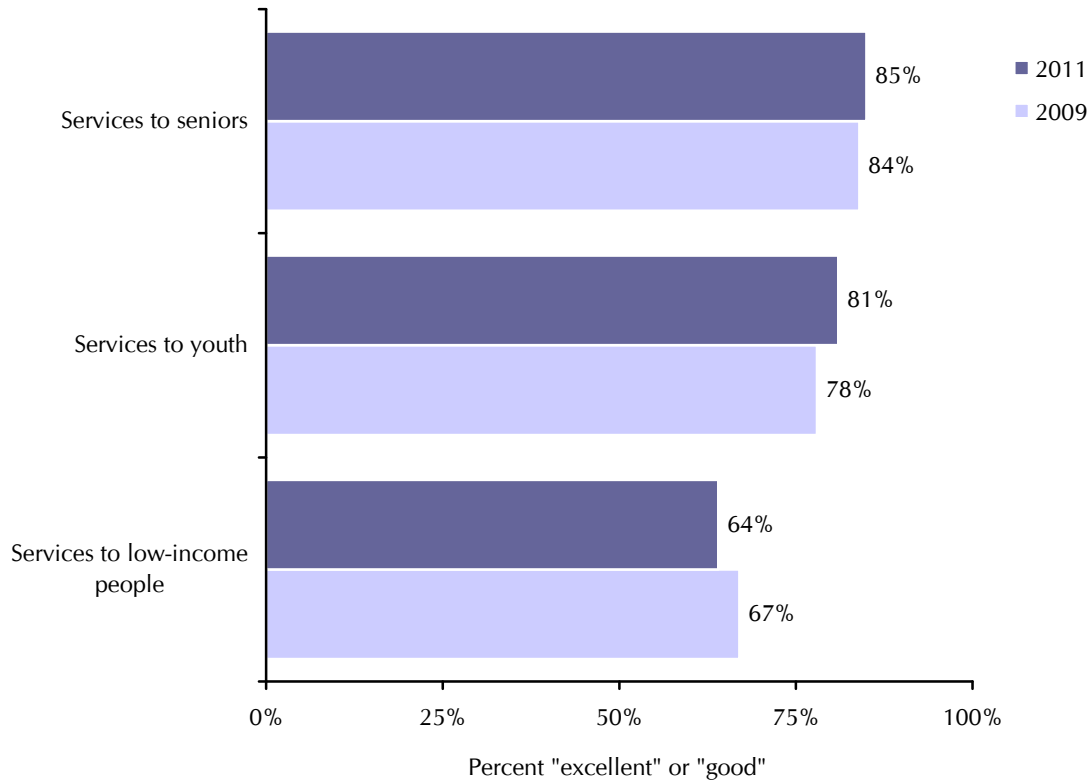


FIGURE 68: SERVICES PROVIDED FOR POPULATION SUBGROUPS BENCHMARKS

	Comparison to benchmark
Services to seniors	Much above
Services to youth	Much above
Services to low income people	Much above

CIVIC ENGAGEMENT

Community leaders cannot run a jurisdiction alone and a jurisdiction cannot run effectively if residents remain strangers with little to connect them. Elected officials and staff require the assistance of local residents whether that assistance comes in tacit approval or eager help; and commonality of purpose among the electorate facilitates policies and programs that appeal to most and causes discord among few. Furthermore, when neighbors help neighbors, the cost to the community to provide services to residents in need declines. When residents are civically engaged, they have taken the opportunity to participate in making the community more livable for all. The extent to which local government provides opportunities to become informed and engaged and the extent to which residents take those opportunities is an indicator of the connection between government and populace. By understanding your residents' level of connection to, knowledge of and participation in local government, the City can find better opportunities to communicate and educate citizens about its mission, services, accomplishments and plans. Communities with strong civic engagement may be more likely to see the benefits of programs intended to improve the quality of life of all residents and therefore would be more likely to support those new policies or programs.

Civic Activity

Respondents were asked about the perceived community volunteering opportunities and their participation as citizens of the City of Urbandale. Survey participants rated the volunteer opportunities in the City of Urbandale favorably. Opportunities to attend or participate in community matters were rated similarly.

Ratings of civic engagement opportunities were above ratings from comparison jurisdictions where these questions were asked.

FIGURE 69: RATINGS OF CIVIC ENGAGEMENT OPPORTUNITIES BY YEAR

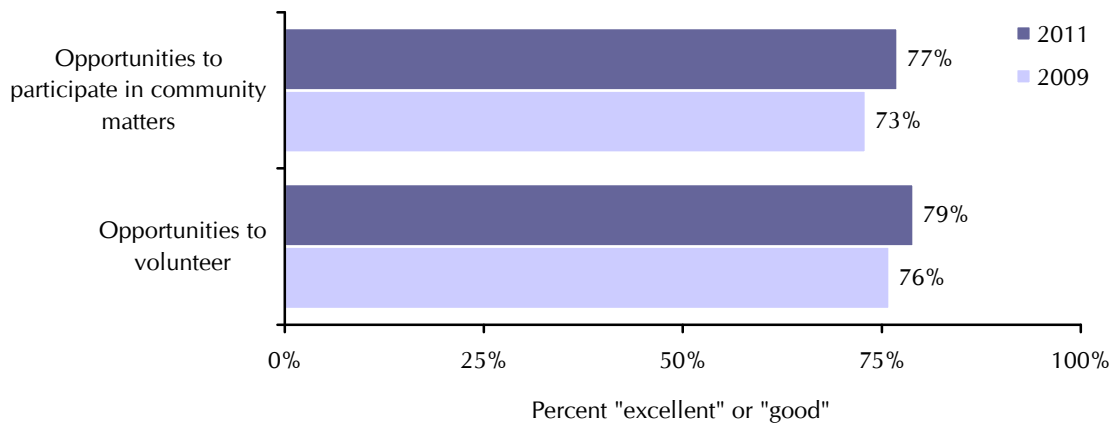


FIGURE 70: CIVIC ENGAGEMENT OPPORTUNITIES BENCHMARKS

	Comparison to benchmark
Opportunities to participate in community matters	Much above
Opportunities to volunteer	Above

Most of the participants in this survey had not attended a public meeting, volunteered time to a group or participated in a club in the 12 months prior to the survey, but the vast majority had helped a friend. The participation rates of these civic behaviors were compared to the rates in other jurisdictions. Those who had provided help to a friend or neighbor showed similar rates of involvement. The other opportunities for participation showed lower rates of community engagement.

FIGURE 71: PARTICIPATION IN CIVIC ENGAGEMENT OPPORTUNITIES BY YEAR¹

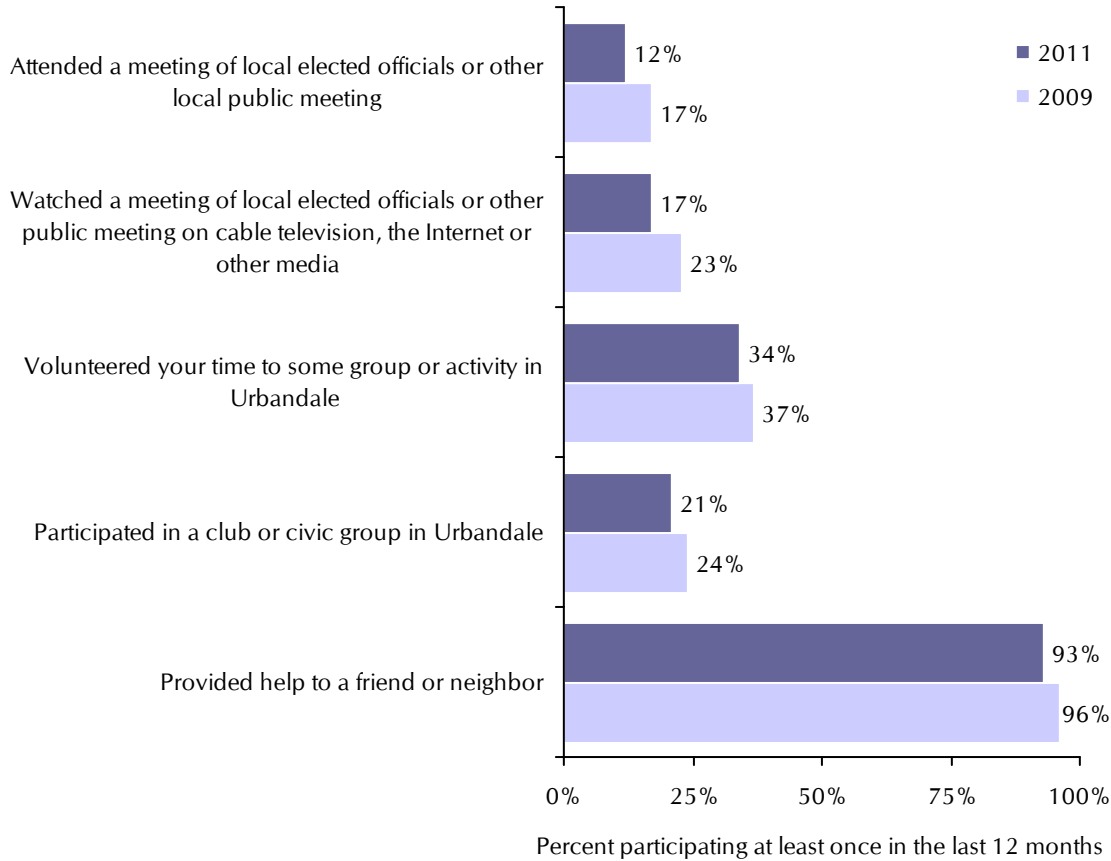


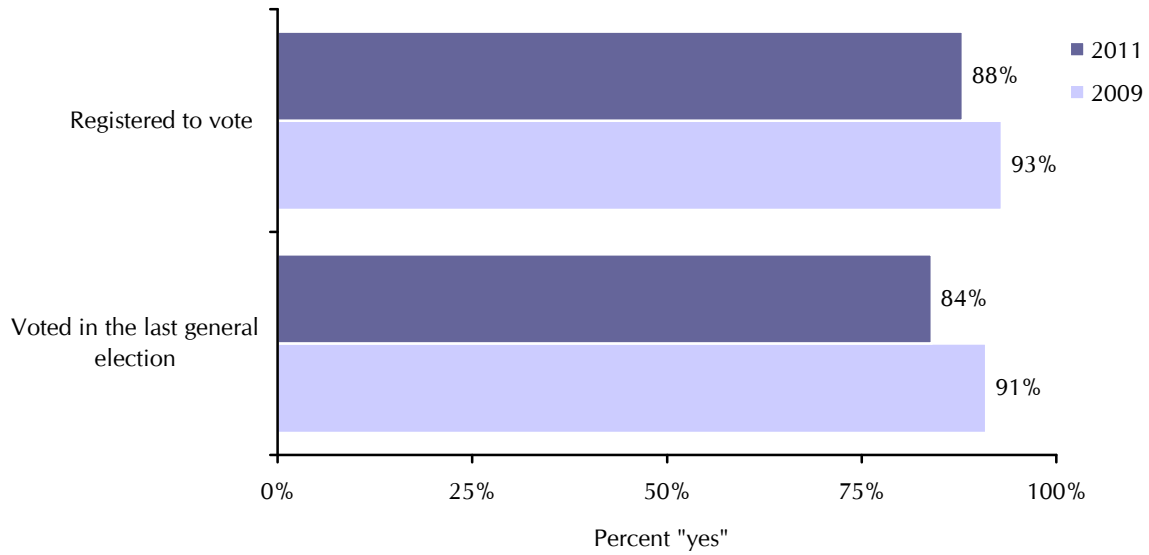
FIGURE 72: PARTICIPATION IN CIVIC ENGAGEMENT OPPORTUNITIES BENCHMARKS

	Comparison to benchmark
Attended a meeting of local elected officials or other local public meeting	Much less
Watched a meeting of local elected officials or other public meeting on cable television, the Internet or other media	Much less
Volunteered your time to some group or activity in Urbandale	Much less
Participated in a club or civic group in Urbandale	Much less
Provided help to a friend or neighbor	Similar

¹ Over the past few years, local governments have adopted communication strategies that embrace the Internet and new media. In 2010, the question, “Watched a meeting of local elected officials or other local public meeting on cable television” was revised to include “the Internet or other media” to better reflect this trend.

City of Urbandale residents showed the largest amount of civic engagement in the area of electoral participation. Eighty-eight percent reported they were registered to vote and 84% indicated they had voted in the last general election. This rate of self-reported voting was higher than that of comparison communities.

FIGURE 73: REPORTED VOTING BEHAVIOR BY YEAR



Note: In addition to the removal of “don’t know” responses, those who said “ineligible to vote” also have been omitted from this calculation. The full frequencies appear in Appendix A.

FIGURE 74: VOTING BEHAVIOR BENCHMARKS

	Comparison to benchmark
Registered to vote	More
Voted in last general election	Much more

Information and Awareness

Those completing the survey were asked about their use and perceptions of various information sources and local government media services. When asked whether they had visited the City of Urbandale Web site in the previous 12 months, 62% reported they had done so at least once. Public information services were rated favorably compared to benchmark data.

FIGURE 75: USE OF INFORMATION SOURCES BY YEAR

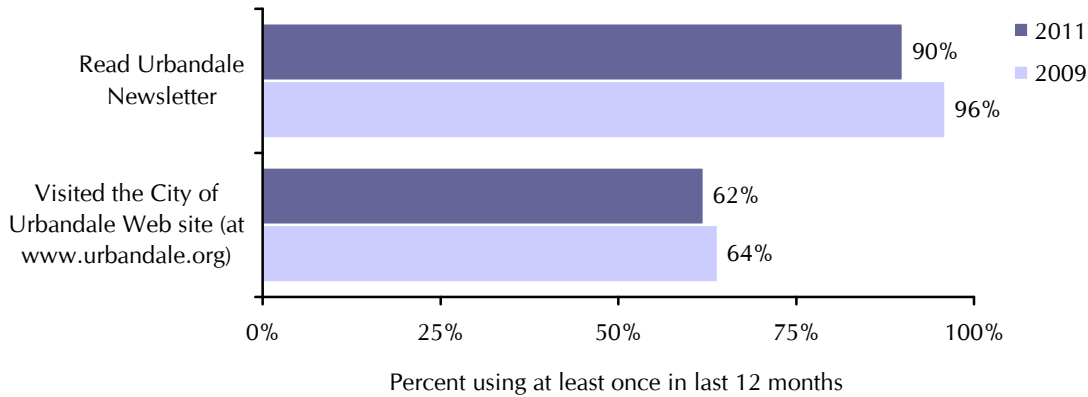


FIGURE 76: USE OF INFORMATION SOURCES BENCHMARKS

	Comparison to benchmark
Read Urbandale Newsletter	Much more
Visited the City of Urbandale Web site	Similar

FIGURE 77: RATINGS OF LOCAL GOVERNMENT MEDIA SERVICES AND INFORMATION DISSEMINATION BY YEAR

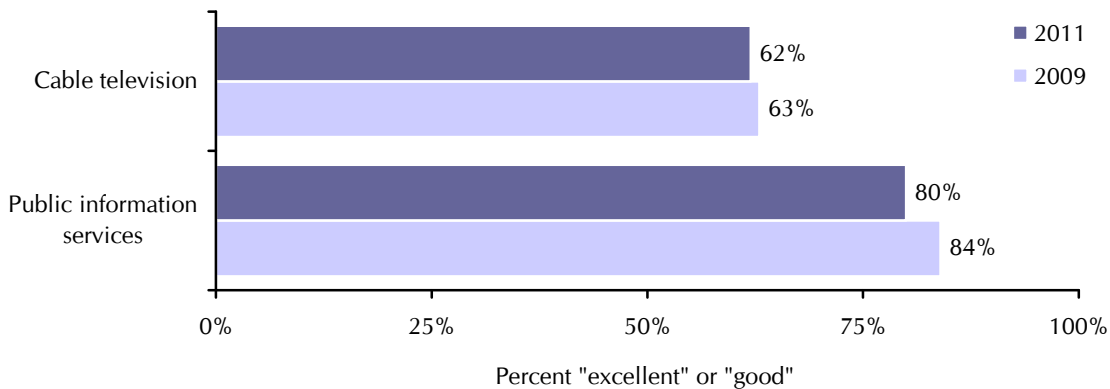


FIGURE 78: LOCAL GOVERNMENT MEDIA SERVICES AND INFORMATION DISSEMINATION BENCHMARKS

	Comparison to benchmark
Cable television	Much above
Public information services	Much above

Social Engagement

Opportunities to participate in social events and activities were rated as “excellent” or “good” by 69% of respondents, while even more rated opportunities to participate in religious or spiritual events and activities as “excellent” or “good.” These ratings were similar to the previous survey year.

FIGURE 79: RATINGS OF SOCIAL ENGAGEMENT OPPORTUNITIES BY YEAR

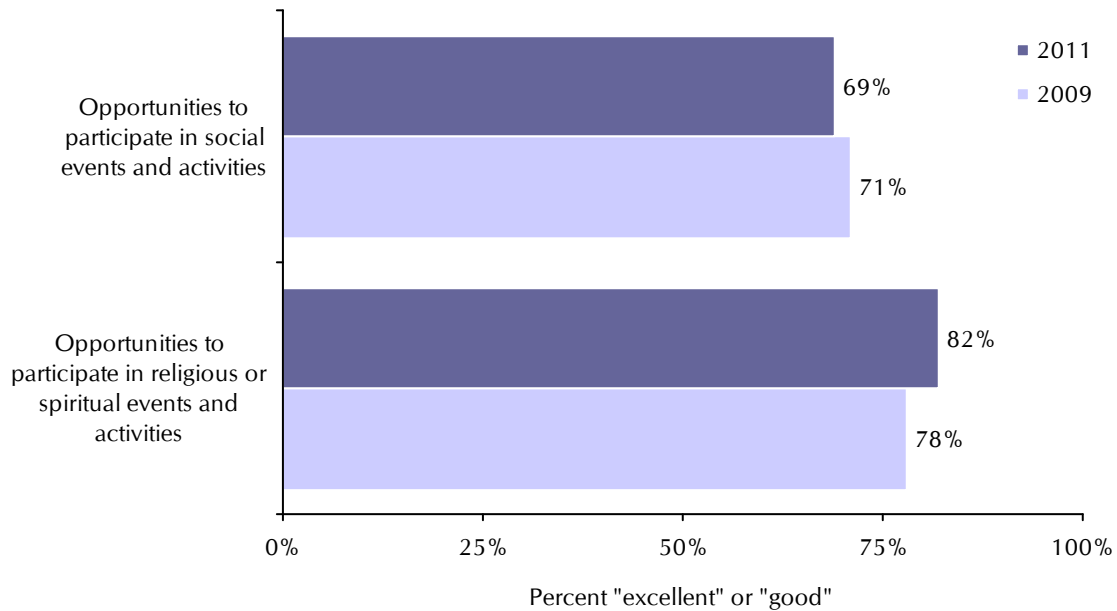


FIGURE 80: SOCIAL ENGAGEMENT OPPORTUNITIES BENCHMARKS

	Comparison to benchmark
Opportunities to participate in social events and activities	Above
Opportunities to participate in religious or spiritual events and activities	Similar

Residents in Urbandale reported a fair amount of neighborliness. About half indicated talking or visiting with their neighbors at least several times a week. This amount of contact with neighbors was about the same as the amount of contact reported in other communities.

FIGURE 81: CONTACT WITH IMMEDIATE NEIGHBORS BY YEAR

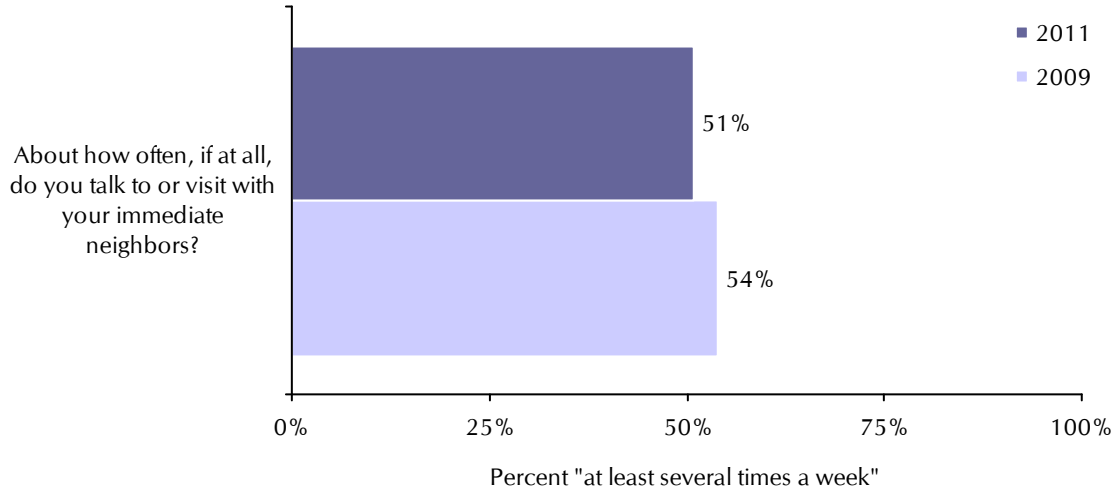


FIGURE 82: CONTACT WITH IMMEDIATE NEIGHBORS BENCHMARKS

	Comparison to benchmark
Has contact with neighbors at least several times per week	Similar

PUBLIC TRUST

When local government leaders are trusted, an environment of cooperation is more likely to surround all decisions they make. Cooperation leads to easier communication between leaders and residents and increases the likelihood that high value policies and programs will be implemented to improve the quality of life of the entire community. Trust can be measured in residents' opinions about the overall direction the City of Urbandale is taking, their perspectives about the service value their taxes purchase and the openness of government to citizen participation. In addition, resident opinion about services provided by the City of Urbandale could be compared to their opinion about services provided by the state and federal governments. If residents find nothing to admire in the services delivered by any level of government, their opinions about the City of Urbandale may be colored by their dislike of what all levels of government provide.

A majority of respondents felt that the value of services for taxes paid was "excellent" or "good." When asked to rate the job the City of Urbandale does at welcoming citizen involvement, 68% rated it as "excellent" or "good." Both of these ratings had increased over time. Of the four public trust ratings, all were much above the benchmark.

FIGURE 83: PUBLIC TRUST RATINGS BY YEAR

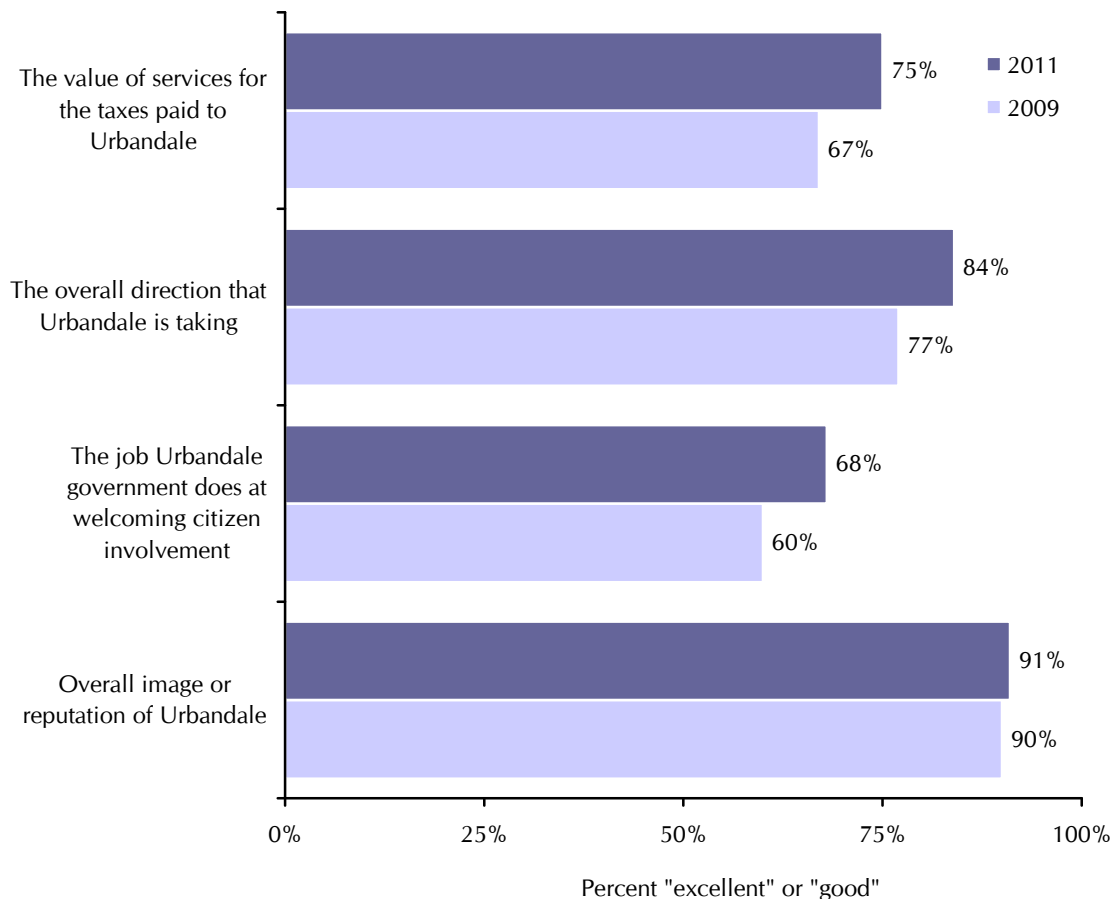


FIGURE 84: PUBLIC TRUST BENCHMARKS

	Comparison to benchmark
Value of services for the taxes paid to Urbandale	Much above
The overall direction that Urbandale is taking	Much above
Job Urbandale government does at welcoming citizen involvement	Much above
Overall image or reputation of Urbandale	Much above

On average, residents of the City of Urbandale gave the highest evaluations to their own local government and the lowest average rating to the Federal Government. The overall quality of services delivered by the City of Urbandale was rated as “excellent” or “good” by 90% of survey participants. The City of Urbandale’s rating was much above the benchmark when compared to other communities. Ratings of overall City services remained stable over the last two years.

FIGURE 85: RATINGS OF SERVICES PROVIDED BY LOCAL, STATE AND FEDERAL GOVERNMENTS BY YEAR

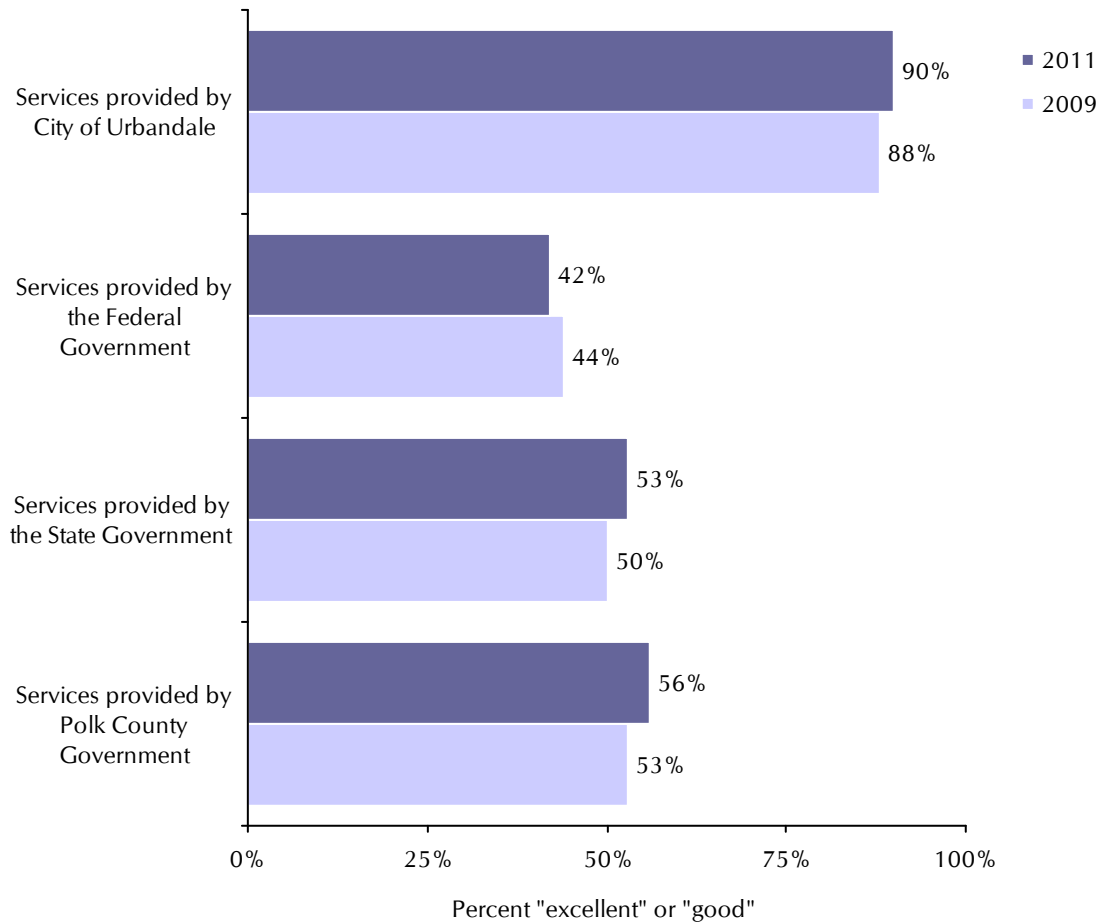


FIGURE 86: SERVICES PROVIDED BY LOCAL, STATE AND FEDERAL GOVERNMENTS BENCHMARKS

	Comparison to benchmark
Services provided by the City of Urbandale	Much above
Services provided by the Federal Government	Similar
Services provided by the State Government	Much above
Services provided by Polk County Government	Above

City of Urbandale Employees

The employees of the City of Urbandale who interact with the public create the first impression that most residents have of the City of Urbandale. Front line staff who provide information, assist with bill paying, collect trash, create service schedules, fight fires and crime and even give traffic tickets are the collective face of the City of Urbandale. As such, it is important to know about residents' experience talking with that "face." When employees appear to be knowledgeable, responsive and courteous, residents are more likely to feel that any needs or problems may be solved through positive and productive interactions with the City of Urbandale staff.

Those completing the survey were asked if they had been in contact with a City employee either in-person, over the phone or via email in the last 12 months; the 42% who reported that they had been in contact (a percent that is much lower than the benchmark comparison) were then asked to indicate overall how satisfied they were with the employee in their most recent contact. City employees were rated highly; 83% of respondents rated their overall impression as "excellent" or "good." Employees ratings were much higher than the benchmark and the rating for courtesy had increased compared to the past survey year.

FIGURE 87: PROPORTION OF RESPONDENTS WHO HAD CONTACT WITH CITY EMPLOYEES IN PREVIOUS 12 MONTHS BY YEAR

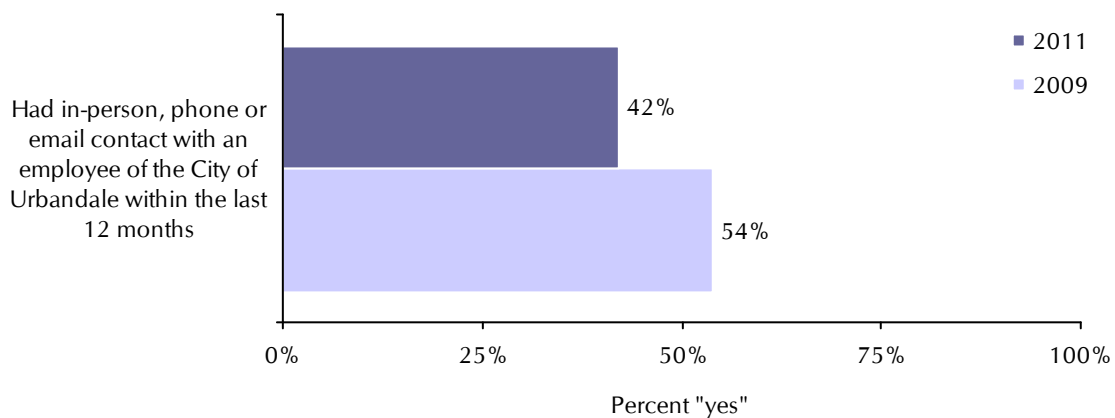


FIGURE 88: CONTACT WITH CITY EMPLOYEES BENCHMARKS

	Comparison to benchmark
Had contact with City employee(s) in last 12 months	Much less

FIGURE 89: RATINGS OF CITY EMPLOYEES (AMONG THOSE WHO HAD CONTACT) BY YEAR

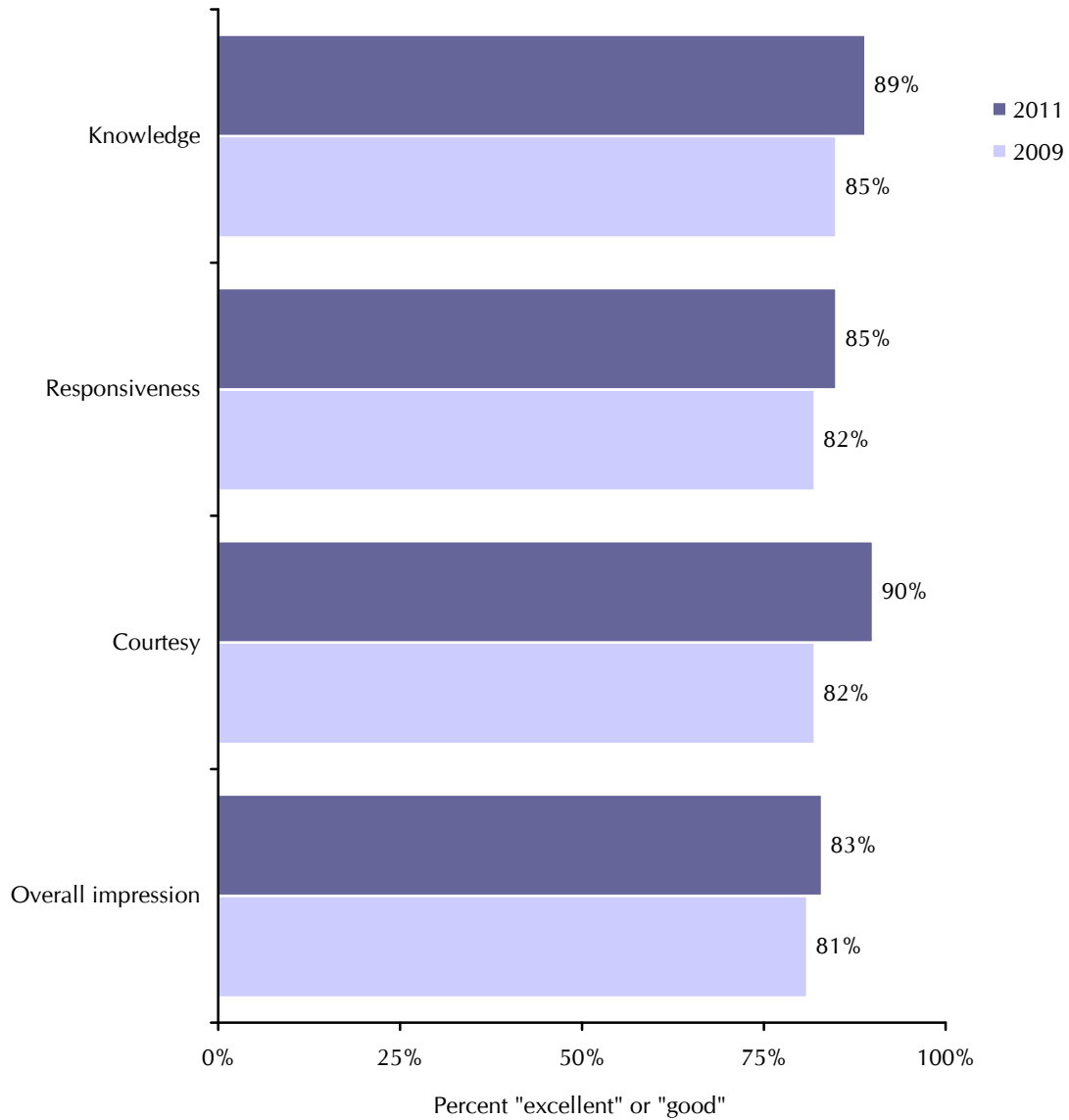


FIGURE 90: RATINGS OF CITY EMPLOYEES (AMONG THOSE WHO HAD CONTACT) BENCHMARKS

	Comparison to benchmark
Knowledge	Much above
Responsiveness	Much above
Courteousness	Much above
Overall impression	Much above

FROM DATA TO ACTION

RESIDENT PRIORITIES

Knowing where to focus limited resources to improve residents' opinions of local government requires information that targets the services that are most important to residents. However, when residents are asked what services are most important, they rarely stray beyond core services – those directed to save lives and improve safety.

In market research, identifying the most important characteristics of a transaction or product is called Key Driver Analysis (KDA). The key drivers that are identified from that analysis do not come from asking customers to self-report which service or product characteristic most influenced their decision to buy or return, but rather from statistical analyses of the predictors of their behavior. When customers are asked to name the most important characteristics of a good or service, responses often are expected or misleading – just as they can be in the context of a citizen survey. For example, air travelers often claim that safety is the primary consideration in their choice of an airline, yet key driver analysis reveals that frequent flier perks or in-flight entertainment predicts their buying decisions.

In local government core services – like fire protection – invariably land at the top of the list created when residents are asked about the most important local government services. And core services are important. But by using KDA, our approach digs deeper to identify the less obvious, but more influential services that are most related to residents' ratings of overall quality of local government services. Because services focused directly on life and safety remain essential to quality government, it is suggested that core services should remain the focus of continuous monitoring and improvement where necessary – but monitoring core services or asking residents to identify important services is not enough.

A KDA was conducted for the City of Urbandale by examining the relationships between ratings of each service and ratings of the City of Urbandale's overall services. Those Key Driver services that correlated most highly with residents' perceptions about overall City service quality have been identified. By targeting improvements in key services, the City of Urbandale can focus on the services that have the greatest likelihood of influencing residents' opinions about overall service quality. Because a strong correlation is not the same as a cause, there is no guarantee that improving ratings on key drivers necessarily will improve ratings. What is certain from these analyses is that key drivers are good predictors of overall resident opinion and that the key drivers presented may be useful focus areas to consider for enhancement of overall service ratings.

The service found to be most strongly correlated with ratings of overall service quality from the Urbandale Key Driver Analysis was:

- Preservation of natural areas

CITY OF URBANDALE ACTION CHART

The 2011 City of Urbandale Action Chart™ on the following page combines three dimensions of performance:

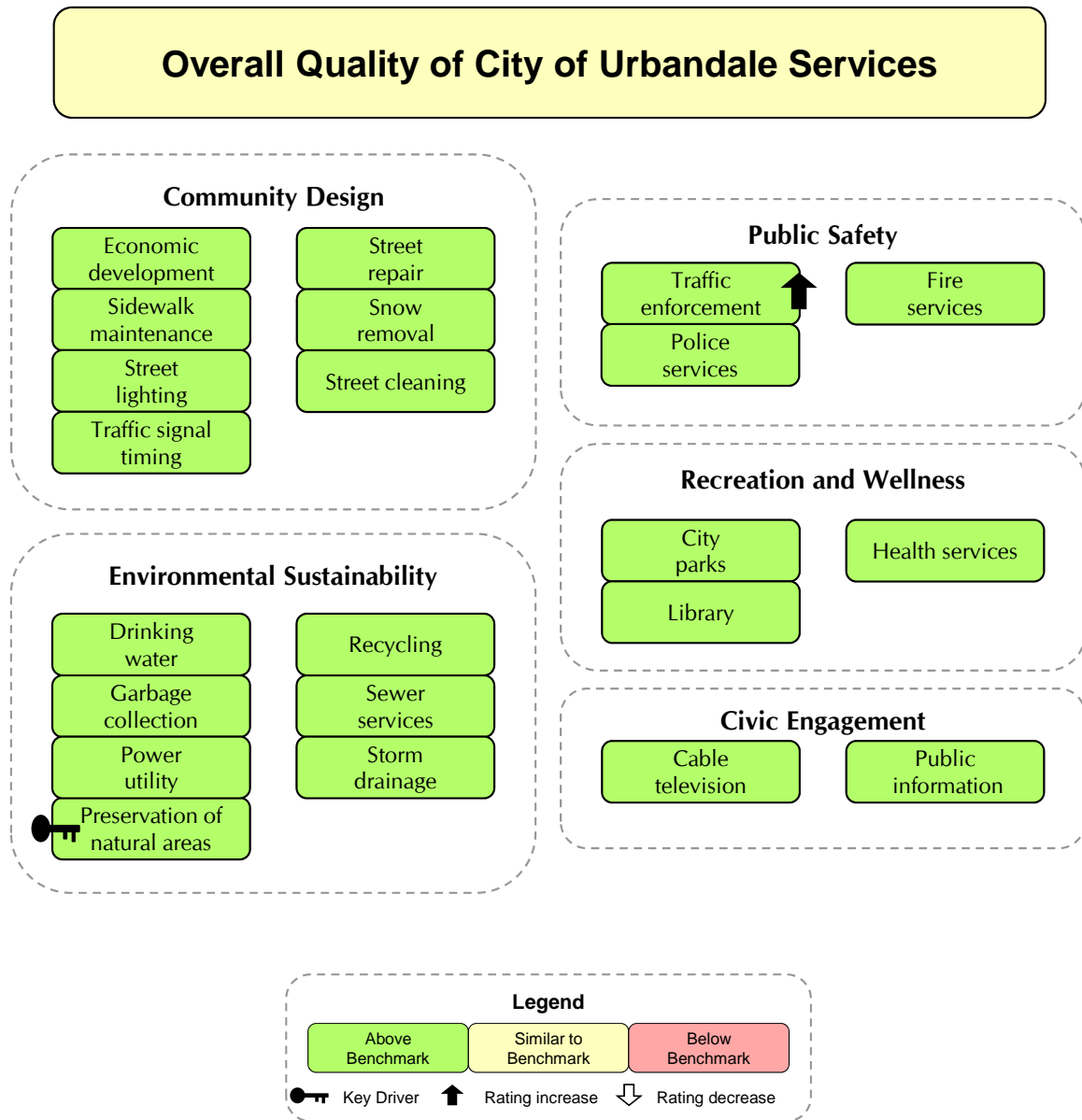
- Comparison to resident evaluations from other communities. When a comparison is available, the background color of each service box indicates whether the service is above the national benchmark (green), similar to the benchmark (yellow) or below the benchmark (red).
- Identification of key services. A black key icon (🔑) next to a service box indicates it as a key driver for the City.
- Trendline icons (up and down arrows), indicating whether the current ratings are higher or lower than the previous survey.

Twenty-two services were included in the KDA for the City of Urbandale. Of these, all were above the benchmark.

Considering all performance data included in the Action Chart, a jurisdiction typically will want to consider improvements to any key driver services that are not at least similar to the benchmark. In the case of Urbandale, no key driver was below the benchmark. More detail about interpreting results can be found in the next section.

Services with a high percent of respondents answering “don’t know” were excluded from the analysis and were considered services that would be less influential. See Appendix A: Complete Set of Survey Frequencies.

FIGURE 91: CITY OF URBANDALE ACTION CHART™



USING YOUR ACTION CHART™

The key drivers derived for the City of Urbandale provide a list of those services that are uniquely related to overall service quality. Those key drivers are marked with the symbol of a key in the action chart. Because key driver results are based on a relatively small number of responses, the relationships or correlations that define the key drivers are subject to more variability than is seen when key drivers are derived from a large national dataset of resident responses. To benefit the City of Urbandale, NRC lists the key drivers derived from tens of thousands of resident responses from across the country. This national list is updated periodically so that you can compare your key drivers to the key drivers from the entire NRC dataset. Where your locally derived key drivers overlap national key drivers, it makes sense to focus even more strongly on your keys. Similarly, when your local key drivers overlap your core services, there is stronger argument to make for attending to your key drivers that overlap with core services.

As staff review key drivers, not all drivers may resonate as likely links to residents' perspectives about overall service quality. For example, in Urbandale, planning and zoning and police services may be obvious links to overall service delivery (and each is a key driver from our national database), since it could be easy for staff to see how residents' view of overall service delivery could be colored by how well they perceive police and land use planning to be delivered. But animal control could be a surprise. Before rejecting a key driver that does not pass the first test of conventional wisdom, consider whether residents' opinions about overall service quality could reasonably be influenced by this unexpected driver. For example, in the case of animal control, was there a visible case of violation prior to the survey data collection? Do Urbandale residents have different expectations for animal control than what current policy provides? Are the rare instances of violation serious enough to cause a word of mouth campaign about service delivery?

If, after deeper review, the "suspect" driver still does not square with your understanding of the services that could influence residents' perspectives about overall service quality (and if that driver is not a core service or a key driver from NRC's national research), put action in that area on hold and wait to see if it appears as a key driver the next time the survey is conducted.

In the following table, we have listed your key drivers, core services and the national key drivers and we have indicated (in **bold** typeface and with the symbol "•"), the City of Urbandale key drivers that overlap core services or the nationally derived keys. In general, key drivers below the benchmark may be targeted for improvement. Additionally, we have indicated (with the symbol "°") those services that neither are local nor national key drivers nor are they core services. It is these services that could be considered first for resource reductions.

FIGURE 92: KEY DRIVERS COMPARED

Service	City of Urbandale Key Drivers	National Key Drivers	Core Services
Police services		✓	✓
Fire services			✓
◦ Traffic enforcement			
Street repair			✓
◦ Street cleaning			
◦ Street lighting			
◦ Snow removal			
◦ Sidewalk maintenance			
◦ Traffic signal timing			
Garbage collection			✓
◦ Recycling			
Storm drainage			✓
Drinking water			✓
Sewer services			✓
Power (electric and/or gas) utility			✓
◦ City parks			
Economic development		✓	
Health services			✓
◦ Public library			
Public information services		✓	
◦ Cable television			
Preservation of natural areas	✓		

- Key driver overlaps with national and or core services
- Service may be targeted for reductions it is not a key driver or core service

CUSTOM QUESTIONS

“Don’t know” responses have been removed from the following questions.

Custom Question 1	
The City of Urbandale is considering renovating the Urbandale Swimming pool or replacing it with a new pool. Please select which of the following statements best reflects your view:	Percent of respondents
I am willing to continue to pay the current subsidy (about \$9.07 per year, based on a \$170,000 home) to keep the indoor pool open.	49%
I am willing to increase the subsidy to \$20 per year, in order to cover the cost of renovations to the indoor pool.	23%
I am not willing to pay any subsidy, which would results in the closing of the current pool.	16%
I am willing to increase the subsidy to \$50 per year, in order to cover the cost of a new indoor pool.	12%
Total	100%

Custom Question 2	
The State of Iowa currently provides financial incentives for economic development (e.g. tax incentives, forgivable loans). The State may cut this funding. If that occurs, the City of Urbandale may provide financial incentives to companies to relocate to Urbandale. (e.g. tax incentives, low interest loans). Please indicate the extent to which you would support or oppose the City taking such action.	Percent of respondents
Strongly support	20%
Somewhat support	63%
Somewhat oppose	9%
Strongly oppose	7%
Total	100%

Custom Question 3				
Overall, to what extent do you think parks, trails, recreation facilities and programs provided in Urbandale are currently meeting the needs of the community?	Completely meeting needs	Somewhat meeting needs	Not meeting needs at all	Total
Playgrounds	61%	37%	2%	100%
Trails	59%	39%	3%	100%
Parks	57%	41%	2%	100%
Green space	55%	41%	4%	100%
Senior programming	52%	42%	6%	100%
Tennis courts	49%	44%	7%	100%
Shelter rental facilities	46%	48%	5%	100%
Recreation & community education programs and activities	44%	50%	6%	100%
Indoor swimming pool	42%	49%	10%	100%

APPENDIX A: COMPLETE SURVEY FREQUENCIES

FREQUENCIES EXCLUDING "DON'T KNOW" RESPONSES

Question 1: Quality of Life					
Please rate each of the following aspects of quality of life in Urbandale:	Excellent	Good	Fair	Poor	Total
Urbandale as a place to live	52%	45%	4%	0%	100%
Your neighborhood as a place to live	49%	44%	6%	1%	100%
Urbandale as a place to raise children	55%	42%	3%	0%	100%
Urbandale as a place to work	34%	51%	14%	2%	100%
Urbandale as a place to retire	37%	44%	14%	5%	100%
The overall quality of life in Urbandale	45%	50%	5%	0%	100%

Question 2: Community Characteristics					
Please rate each of the following characteristics as they relate to Urbandale as a whole:	Excellent	Good	Fair	Poor	Total
Sense of community	21%	55%	21%	3%	100%
Openness and acceptance of the community towards people of diverse backgrounds	16%	62%	20%	2%	100%
Overall appearance of Urbandale	30%	60%	8%	2%	100%
Cleanliness of Urbandale	37%	55%	8%	0%	100%
Overall quality of new development in Urbandale	28%	58%	13%	1%	100%
Variety of housing options	26%	52%	20%	1%	100%
Overall quality of business and service establishments in Urbandale	22%	56%	21%	1%	100%
Shopping opportunities	17%	46%	33%	4%	100%
Opportunities to attend cultural activities	10%	32%	50%	9%	100%
Recreational opportunities	21%	50%	25%	3%	100%
Employment opportunities	10%	45%	37%	8%	100%
Educational opportunities	24%	55%	19%	3%	100%
Opportunities to participate in social events and activities	16%	53%	26%	5%	100%
Opportunities to participate in religious or spiritual events and activities	24%	58%	16%	2%	100%
Opportunities to volunteer	25%	54%	20%	2%	100%
Opportunities to participate in community matters	21%	56%	21%	2%	100%
Ease of car travel in Urbandale	36%	51%	11%	2%	100%
Ease of bus travel in Urbandale	17%	29%	32%	22%	100%
Ease of bicycle travel in Urbandale	28%	46%	22%	4%	100%
Ease of walking in Urbandale	41%	47%	11%	1%	100%
Availability of paths and walking trails	47%	43%	9%	1%	100%
Traffic flow on major streets	20%	57%	19%	4%	100%

Question 2: Community Characteristics					
Please rate each of the following characteristics as they relate to Urbandale as a whole:	Excellent	Good	Fair	Poor	Total
Amount of public parking	22%	56%	20%	2%	100%
Availability of affordable quality housing	17%	58%	21%	4%	100%
Availability of affordable quality child care	19%	51%	25%	5%	100%
Availability of affordable quality health care	21%	56%	19%	4%	100%
Availability of affordable quality food	28%	54%	16%	3%	100%
Availability of preventive health services	24%	60%	14%	2%	100%
Air quality	35%	59%	5%	0%	100%
Quality of overall natural environment in Urbandale	32%	58%	10%	1%	100%
Overall image or reputation of Urbandale	39%	52%	8%	1%	100%

Question 3: Growth						
Please rate the speed of growth in the following categories in Urbandale over the past 2 years:	Much too slow	Somewhat too slow	Right amount	Somewhat too fast	Much too fast	Total
Population growth	0%	4%	76%	16%	3%	100%
Retail growth (stores, restaurants, etc.)	3%	38%	56%	3%	1%	100%
Jobs growth	16%	57%	26%	0%	0%	100%

Question 4: Code Enforcement	
To what degree, if at all, are run down buildings, weed lots or junk vehicles a problem in Urbandale?	Percent of respondents
Not a problem	30%
Minor problem	56%
Moderate problem	12%
Major problem	2%
Total	100%

Question 5: Community Safety						
Please rate how safe or unsafe you feel from the following in Urbandale:	Very safe	Somewhat safe	Neither safe nor unsafe	Somewhat unsafe	Very unsafe	Total
Violent crime (e.g., rape, assault, robbery)	54%	35%	8%	2%	1%	100%
Property crimes (e.g., burglary, theft)	35%	48%	10%	6%	2%	100%
Environmental hazards, including toxic waste	63%	28%	6%	2%	1%	100%

Question 6: Personal Safety						
Please rate how safe or unsafe you feel:	Very safe	Somewhat safe	Neither safe nor unsafe	Somewhat unsafe	Very unsafe	Total
In your neighborhood during the day	84%	14%	1%	1%	1%	100%
In your neighborhood after dark	50%	43%	4%	2%	1%	100%
In Urbandale's downtown area during the day	68%	25%	7%	1%	0%	100%
In Urbandale's downtown area after dark	36%	43%	16%	4%	1%	100%

Question 7: Contact with Police Department		
Have you had any in-person or phone contact with an employee of the City of Urbandale Police Department within the last 12 months?	No	Yes
Have you had any in-person or phone contact with an employee of the City of Urbandale Police Department within the last 12 months?	70%	30%

Question 8: Ratings of Contact with Police Department				
What was your overall impression of your most recent contact with the City of Urbandale Police Department?	Excellent	Good	Fair	Poor
What was your overall impression of your most recent contact with the City of Urbandale Police Department?	55%	36%	3%	6%

Question 9: Crime Victim	
During the past 12 months, were you or anyone in your household the victim of any crime?	Percent of respondents
No	95%
Yes	5%
Total	100%

Question 10: Crime Reporting	
If yes, was this crime (these crimes) reported to the police?	Percent of respondents
No	26%
Yes	74%
Total	100%

Question 11: Resident Behaviors						
In the last 12 months, about how many times, if ever, have you or other household members participated in the following activities in Urbandale?	Never	Once or twice	3 to 12 times	13 to 26 times	More than 26 times	Total
Used Urbandale public libraries or their services	24%	24%	29%	13%	10%	100%
Used Urbandale recreation centers	51%	26%	14%	5%	4%	100%
Participated in a recreation program or activity	62%	22%	9%	4%	3%	100%
Visited a neighborhood park or City park	13%	22%	32%	16%	16%	100%
Ridden a local bus within Urbandale	96%	1%	1%	0%	1%	100%
Attended a meeting of local elected officials or other local public meeting	88%	7%	4%	0%	1%	100%
Watched a meeting of local elected officials or other City-sponsored public meeting on cable television, the Internet or other media	83%	13%	3%	0%	0%	100%
Read Urbandale Newsletter	10%	23%	46%	12%	9%	100%
Visited the City of Urbandale Web site (at www.urbandale.org)	38%	22%	33%	5%	2%	100%
Recycled used paper, cans or bottles from your home	11%	2%	7%	16%	64%	100%
Volunteered your time to some group or activity in Urbandale	66%	15%	10%	3%	5%	100%
Participated in religious or spiritual activities in Urbandale	59%	14%	10%	3%	13%	100%
Participated in a club or civic group in Urbandale	79%	10%	4%	4%	3%	100%
Provided help to a friend or neighbor	7%	18%	45%	18%	12%	100%

Question 12: Neighborliness	
About how often, if at all, do you talk to or visit with your immediate neighbors (people who live in the 10 or 20 households that are closest to you)?	Percent of respondents
Just about everyday	21%
Several times a week	30%
Several times a month	26%
Less than several times a month	23%
Total	100%

Question 13: Service Quality					
Please rate the quality of each of the following services in Urbandale:	Excellent	Good	Fair	Poor	Total
Police services	49%	43%	7%	1%	100%
Fire services	51%	44%	4%	0%	100%
Ambulance or emergency medical services	56%	40%	3%	1%	100%
Crime prevention	37%	53%	8%	1%	100%

Question 13: Service Quality					
Please rate the quality of each of the following services in Urbandale:	Excellent	Good	Fair	Poor	Total
Fire prevention and education	37%	55%	8%	0%	100%
Traffic enforcement	28%	57%	11%	4%	100%
Street repair	13%	50%	31%	7%	100%
Street cleaning	19%	58%	20%	3%	100%
Street lighting	22%	54%	21%	3%	100%
Snow removal	33%	47%	16%	4%	100%
Sidewalk maintenance	21%	53%	21%	4%	100%
Traffic signal timing	14%	45%	29%	12%	100%
Bus or transit services	14%	41%	24%	21%	100%
Garbage collection	47%	48%	5%	0%	100%
Recycling	50%	44%	5%	1%	100%
Yard waste pick-up	50%	47%	2%	1%	100%
Storm drainage	26%	56%	15%	3%	100%
Drinking water	36%	53%	9%	1%	100%
Sewer services	33%	57%	9%	0%	100%
Power (electric and/or gas) utility	36%	57%	7%	0%	100%
City parks	42%	52%	5%	1%	100%
Recreation programs or classes	31%	53%	15%	1%	100%
Recreation centers or facilities	29%	52%	17%	2%	100%
Land use, planning and zoning	21%	50%	24%	5%	100%
Code enforcement (weeds, abandoned buildings, etc.)	24%	46%	24%	7%	100%
Animal control	22%	58%	17%	4%	100%
Economic development	17%	52%	29%	1%	100%
Health services	23%	60%	15%	2%	100%
Services to seniors	32%	53%	14%	1%	100%
Services to youth	25%	56%	15%	4%	100%
Services to low-income people	20%	44%	29%	7%	100%
Public library services	55%	39%	6%	0%	100%
Public information services	26%	54%	18%	2%	100%
Public schools	38%	50%	10%	3%	100%
Cable television	19%	43%	27%	11%	100%
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	21%	57%	21%	1%	100%
Preservation of natural areas such as open space, farmlands and greenbelts	25%	49%	21%	5%	100%

Question 14: Government Services Overall					
Overall, how would you rate the quality of the services provided by each of the following?	Excellent	Good	Fair	Poor	Total
The City of Urbandale	34%	57%	8%	2%	100%
The Federal Government	9%	34%	36%	22%	100%
The State Government	7%	45%	41%	7%	100%
Polk County Government	9%	47%	38%	5%	100%
Dallas County Government	15%	50%	30%	4%	100%

Question 15: Recommendation and Longevity					
Please indicate how likely or unlikely you are to do each of the following:	Very likely	Somewhat likely	Somewhat unlikely	Very unlikely	Total
Recommend living in Urbandale to someone who asks	69%	27%	4%	1%	100%
Remain in Urbandale for the next five years	66%	23%	6%	5%	100%

Question 16: Impact of the Economy	
What impact, if any, do you think the economy will have on your family income in the next 6 months? Do you think the impact will be:	Percent of respondents
Very positive	2%
Somewhat positive	11%
Neutral	50%
Somewhat negative	30%
Very negative	6%
Total	100%

Question 17: Contact with Fire Department		
Have you had any in-person or phone contact with an employee of the City of Urbandale Fire Department within the last 12 months?	No	Yes
Have you had any in-person or phone contact with an employee of the City of Urbandale Fire Department within the last 12 months?	92%	8%

Question 18: Ratings of Contact with Fire Department				
What was your overall impression of your most recent contact with the City of Urbandale Fire Department?	Excellent	Good	Fair	Poor
What was your overall impression of your most recent contact with the City of Urbandale Fire Department?	71%	29%	0%	0%

Question 19: Contact with City Employees	
Have you had any in-person, phone or email with an employee of the City of Urbandale within the last 12 months (including police, receptionists, planners or any others)?	Percent of respondents
No	58%
Yes	42%
Total	100%

Question 20: City Employees					
What was your impression of the employee(s) of the City of Urbandale in your most recent contact?	Excellent	Good	Fair	Poor	Total
Knowledge	49%	39%	9%	2%	100%
Responsiveness	53%	32%	9%	5%	100%
Courtesy	57%	33%	5%	5%	100%
Overall impression	54%	30%	11%	5%	100%

Question 21: Government Performance					
Please rate the following categories of Urbandale government performance:	Excellent	Good	Fair	Poor	Total
The value of services for the taxes paid to Urbandale	17%	58%	21%	4%	100%
The overall direction that Urbandale is taking	21%	63%	13%	4%	100%
The job Urbandale government does at welcoming citizen involvement	18%	50%	25%	8%	100%

Question 22a: Custom Question 1	
The City of Urbandale is considering renovating the Urbandale Swimming pool or replacing it with a new pool. Please select which of the following statements best reflects your view:	Percent of respondents
I am willing to continue to pay the current subsidy (about \$9.07 per year, based on a \$170,000 home) to keep the indoor pool open.	49%
I am willing to increase the subsidy to \$20 per year, in order to cover the cost of renovations to the indoor pool.	23%
I am willing to increase the subsidy to \$50 per year, in order to cover the cost of a new indoor pool.	12%
I am not willing to pay any subsidy, which would results in the closing of the current pool.	16%
Total	100%

Question 22b: Custom Question 2	
The State of Iowa currently provides financial incentives for economic development (e.g. tax incentives, forgivable loans). The State may cut this funding. If that occurs, the City of Urbandale may provide financial incentives to companies to relocate to Urbandale. (e.g. tax incentives, low interest loans). Please indicate the extent to which you would support or oppose the City taking such action.	Percent of respondents
Strongly support	20%
Somewhat support	63%
Somewhat oppose	9%
Strongly oppose	7%
Total	100%

Question 22c: Custom Question 3				
Overall, to what extent do you think parks, trails, recreation facilities and programs provided in Urbandale are currently meeting the needs of the community?	Completely meeting needs	Somewhat meeting needs	Not meeting needs at all	Total
Parks	57%	41%	2%	100%
Trails	59%	39%	3%	100%
Playgrounds	61%	37%	2%	100%
Tennis courts	49%	44%	7%	100%
Green space	55%	41%	4%	100%
Senior programming	52%	42%	6%	100%
Indoor swimming pool	42%	49%	10%	100%
Shelter rental facilities	46%	48%	5%	100%
Recreation & community education programs and activities	44%	50%	6%	100%

Question D1: Employment Status	
Are you currently employed for pay?	Percent of respondents
No	24%
Yes, full-time	64%
Yes, part-time	11%
Total	100%

Question D2: Mode of Transportation Used for Commute	
During a typical week, how many days do you commute to work (for the longest distance of your commute) in each of the ways listed below?	Percent of days mode used
Motorized vehicle (e.g., car, truck, van, motorcycle, etc.) by myself	78%
Motorized vehicle (e.g., car, truck, van, motorcycle, etc.) with other children or adults	10%
Bus, rail, subway or other public transportation	2%
Walk	1%
Bicycle	1%
Work at home	8%
Other	0%

Question D3: Length of Residency	
How many years have you lived in Urbandale?	Percent of respondents
Less than 2 years	16%
2 to 5 years	20%
6 to 10 years	19%
11 to 20 years	19%
More than 20 years	25%
Total	100%

Question D4: Housing Unit Type	
Which best describes the building you live in?	Percent of respondents
One family house detached from any other houses	67%
House attached to one or more houses (e.g., a duplex or townhome)	9%
Building with two or more apartments or condominiums	22%
Mobile home	0%
Other	1%
Total	100%

Question D5: Housing Tenure (Rent/Own)	
Is this house, apartment or mobile home...	Percent of respondents
Rented for cash or occupied without cash payment	22%
Owned by you or someone in this house with a mortgage or free and clear	78%
Total	100%

Question D6: Monthly Housing Cost	
About how much is the total monthly housing cost for the place you live (including rent, mortgage payment, property tax, property insurance and homeowners' association (HOA) fees)?	Percent of respondents
Less than \$300 per month	4%
\$300 to \$599 per month	10%
\$600 to \$999 per month	29%
\$1,000 to \$1,499 per month	34%
\$1,500 to \$2,499 per month	18%
\$2,500 or more per month	5%
Total	100%

Question D7: Presence of Children in Household	
Do any children 17 or under live in your household?	Percent of respondents
No	64%
Yes	36%
Total	100%

Question D8: Presence of Older Adults in Household	
Are you or any other members of your household aged 65 or older?	Percent of respondents
No	78%
Yes	22%
Total	100%

Question D9: Household Income	
How much do you anticipate your household's total income before taxes will be for the current year? (Please include in your total income money from all sources for all persons living in your household.)	Percent of respondents
Less than \$24,999	6%
\$25,000 to \$49,999	26%
\$50,000 to \$99,999	32%
\$100,000 to \$149,000	24%
\$150,000 or more	12%
Total	100%

Question D10: Ethnicity	
Are you Spanish, Hispanic or Latino?	Percent of respondents
No, not Spanish, Hispanic or Latino	100%
Yes, I consider myself to be Spanish, Hispanic or Latino	0%
Total	100%

Question D11: Race	
What is your race? (Mark one or more races to indicate what race(s) you consider yourself to be.)	Percent of respondents
American Indian or Alaskan Native	1%
Asian, Asian Indian or Pacific Islander	3%
Black or African American	2%
White	94%
Other	1%
Total may exceed 100% as respondents could select more than one option	

Question D12: Age	
In which category is your age?	Percent of respondents
18 to 24 years	7%
25 to 34 years	19%
35 to 44 years	17%
45 to 54 years	23%
55 to 64 years	15%
65 to 74 years	10%
75 years or older	9%
Total	100%

Question D13: Gender	
What is your sex?	Percent of respondents
Female	54%
Male	46%
Total	100%

Question D14: Registered to Vote	
Are you registered to vote in your jurisdiction?	Percent of respondents
No	12%
Yes	88%
Ineligible to vote	0%
Total	100%

Question D15: Voted in Last General Election	
Many people don't have time to vote in elections. Did you vote in the last general election?	Percent of respondents
No	16%
Yes	82%
Ineligible to vote	2%
Total	100%

Question D16: Has Cell Phone	
Do you have a cell phone?	Percent of respondents
No	5%
Yes	95%
Total	100%

Question D17: Has Land Line	
Do you have a land line at home?	Percent of respondents
No	40%
Yes	60%
Total	100%

Question D18: Primary Phone	
If you have both a cell phone and a land line, which do you consider your primary telephone number?	Percent of respondents
Cell	27%
Land line	58%
Both	15%
Total	100%

FREQUENCIES INCLUDING “DON’T KNOW” RESPONSES

These tables contain the percentage of respondents for each response category as well as the “n” or total number of respondents for each category, next to the percentage.

Question 1: Quality of Life												
Please rate each of the following aspects of quality of life in Urbandale:	Excellent		Good		Fair		Poor		Don't know		Total	
	Urbandale as a place to live	52%	206	45%	178	4%	14	0%	0	0%	0	100%
Your neighborhood as a place to live	49%	196	44%	175	6%	23	1%	3	0%	0	100%	397
Urbandale as a place to raise children	48%	189	37%	144	3%	12	0%	1	12%	47	100%	393
Urbandale as a place to work	25%	98	38%	147	10%	40	1%	5	26%	100	100%	389
Urbandale as a place to retire	29%	113	34%	135	11%	42	4%	17	22%	87	100%	394
The overall quality of life in Urbandale	44%	174	50%	196	5%	19	0%	1	0%	2	100%	392

Question 2: Community Characteristics												
Please rate each of the following characteristics as they relate to Urbandale as a whole:	Excellent		Good		Fair		Poor		Don't know		Total	
	Sense of community	20%	78	53%	207	20%	80	3%	12	4%	15	100%
Openness and acceptance of the community towards people of diverse backgrounds	14%	54	55%	216	18%	70	2%	8	12%	46	100%	394
Overall appearance of Urbandale	29%	117	60%	239	8%	33	2%	7	0%	1	100%	396
Cleanliness of Urbandale	36%	144	54%	215	8%	32	0%	1	1%	4	100%	396
Overall quality of new development in Urbandale	25%	98	51%	201	12%	46	1%	5	11%	41	100%	391
Variety of housing options	25%	98	50%	196	19%	75	1%	5	5%	22	100%	395
Overall quality of business and service establishments in Urbandale	22%	86	55%	216	20%	80	1%	3	1%	5	100%	391
Shopping opportunities	17%	67	46%	182	33%	129	4%	15	0%	0	100%	393
Opportunities to attend cultural activities	8%	32	27%	105	42%	166	8%	30	15%	60	100%	392
Recreational opportunities	20%	78	48%	188	24%	94	3%	12	5%	20	100%	391
Employment opportunities	7%	26	31%	122	26%	100	5%	20	31%	121	100%	390
Educational opportunities	20%	77	46%	177	15%	60	2%	8	17%	65	100%	388

Question 2: Community Characteristics												
Please rate each of the following characteristics as they relate to Urbandale as a whole:	Excellent		Good		Fair		Poor		Don't know		Total	
	Opportunities to participate in social events and activities	14%	56	48%	186	23%	92	4%	16	10%	41	100%
Opportunities to participate in religious or spiritual events and activities	20%	80	50%	195	14%	54	2%	7	15%	57	100%	393
Opportunities to volunteer	20%	80	43%	170	16%	62	1%	5	19%	76	100%	392
Opportunities to participate in community matters	17%	66	44%	170	16%	63	2%	7	22%	85	100%	391
Ease of car travel in Urbandale	35%	139	51%	199	11%	43	2%	8	1%	3	100%	393
Ease of bus travel in Urbandale	9%	34	15%	59	17%	66	12%	45	47%	181	100%	386
Ease of bicycle travel in Urbandale	22%	86	37%	141	17%	67	3%	12	20%	77	100%	385
Ease of walking in Urbandale	39%	153	46%	178	11%	43	1%	2	3%	12	100%	388
Availability of paths and walking trails	45%	178	41%	161	9%	35	1%	5	3%	14	100%	393
Traffic flow on major streets	19%	76	57%	223	19%	74	4%	16	1%	4	100%	392
Amount of public parking	20%	79	52%	203	19%	74	2%	6	7%	29	100%	390
Availability of affordable quality housing	15%	57	50%	198	18%	72	3%	12	14%	53	100%	392
Availability of affordable quality child care	9%	35	24%	93	12%	46	2%	9	52%	201	100%	384
Availability of affordable quality health care	17%	66	45%	175	15%	59	3%	11	20%	76	100%	387
Availability of affordable quality food	27%	107	53%	209	15%	60	3%	10	1%	4	100%	391
Availability of preventive health services	20%	76	49%	190	12%	46	2%	8	18%	69	100%	388
Air quality	34%	134	57%	224	5%	18	0%	1	4%	14	100%	392
Quality of overall natural environment in Urbandale	31%	120	56%	220	10%	39	1%	3	2%	10	100%	392
Overall image or reputation of Urbandale	38%	149	51%	200	8%	32	1%	3	2%	7	100%	391

Question 3: Growth														
Please rate the speed of growth in the following categories in Urbandale over the past 2 years:	Much too slow		Somewhat too slow		Right amount		Somewhat too fast		Much too fast		Don't know		Total	
	Population growth	0%	1	3%	13	57%	224	12%	48	2%	9	25%	99	100%
Retail growth (stores, restaurants, etc.)	2%	10	32%	125	47%	185	3%	10	1%	2	15%	60	100%	392
Jobs growth	9%	35	31%	123	15%	57	0%	1	0%	1	45%	174	100%	391

Question 4: Code Enforcement		
To what degree, if at all, are run down buildings, weed lots or junk vehicles a problem in Urbandale?	Percent of respondents	Count
Not a problem	27%	107
Minor problem	51%	200
Moderate problem	11%	42
Major problem	2%	8
Don't know	9%	35
Total	100%	392

Question 5: Community Safety														
Please rate how safe or unsafe you feel from the following in Urbandale:	Very safe		Somewhat safe		Neither safe nor unsafe		Somewhat unsafe		Very unsafe		Don't know		Total	
	Violent crime (e.g., rape, assault, robbery)	54%	212	35%	138	8%	31	2%	6	1%	4	1%	4	100%
Property crimes (e.g., burglary, theft)	34%	135	48%	190	10%	38	6%	23	2%	6	1%	5	100%	396
Environmental hazards, including toxic waste	58%	228	26%	102	5%	21	1%	6	1%	5	8%	30	100%	392

Question 6: Personal Safety														
Please rate how safe or unsafe you feel:	Very safe		Somewhat safe		Neither safe nor unsafe		Somewhat unsafe		Very unsafe		Don't know		Total	
	In your neighborhood during the day	84%	331	14%	56	1%	2	1%	2	1%	3	0%	0	100%
In your neighborhood after dark	50%	198	43%	170	4%	15	2%	9	1%	3	0%	1	100%	396
In Urbandale's downtown area during the day	57%	225	21%	81	6%	23	1%	3	0%	0	16%	62	100%	394
In Urbandale's downtown area after dark	28%	112	33%	131	12%	49	3%	14	0%	2	22%	86	100%	394

Question 7: Contact with Police Department														
Have you had any in-person or phone contact with an employee of the City of Urbandale Police Department within the last 12 months?							No		Yes		Don't know		Total	
Have you had any in-person or phone contact with an employee of the City of Urbandale Police Department within the last 12 months?							70%	277	30%	117	0%	0	100%	394

Question 8: Ratings of Contact with Police Department																
What was your overall impression of your most recent contact with the City of Urbandale Police Department?					Excellent		Good		Fair		Poor		Don't know		Total	
What was your overall impression of your most recent contact with the City of Urbandale Police Department?					55%	64	36%	42	3%	3	6%	7	0%	0	100%	116

Question 9: Crime Victim			
During the past 12 months, were you or anyone in your household the victim of any crime?		Percent of respondents	Count
No		95%	370
Yes		5%	20
Don't know		0%	1
Total		100%	392

Question 10: Crime Reporting		
If yes, was this crime (these crimes) reported to the police?	Percent of respondents	Count
No	26%	5
Yes	74%	15
Don't know	0%	0
Total	100%	20

Question 11: Resident Behaviors												
In the last 12 months, about how many times, if ever, have you or other household members participated in the following activities in Urbandale?	Never		Once or twice		3 to 12 times		13 to 26 times		More than 26 times		Total	
	Used Urbandale public libraries or their services	24%	96	24%	95	29%	112	13%	49	10%	41	100%
Used Urbandale recreation centers	51%	203	26%	102	14%	55	5%	18	4%	17	100%	394
Participated in a recreation program or activity	62%	243	22%	88	9%	36	4%	14	3%	11	100%	393
Visited a neighborhood park or City park	13%	52	22%	86	32%	125	16%	61	16%	63	100%	386
Ridden a local bus within Urbandale	96%	374	1%	3	1%	5	0%	2	1%	5	100%	388
Attended a meeting of local elected officials or other local public meeting	88%	348	7%	28	4%	14	0%	1	1%	3	100%	394
Watched a meeting of local elected officials or other City-sponsored public meeting on cable television, the Internet or other media	83%	327	13%	53	3%	13	0%	0	0%	0	100%	393
Read Urbandale Newsletter	10%	40	23%	90	46%	178	12%	48	9%	34	100%	389
Visited the City of Urbandale Web site (at www.urbandale.org)	38%	149	22%	84	33%	128	5%	19	2%	10	100%	389
Recycled used paper, cans or bottles from your home	11%	41	2%	9	7%	27	16%	62	64%	250	100%	390
Volunteered your time to some group or activity in Urbandale	66%	259	15%	60	10%	38	3%	13	5%	20	100%	391
Participated in religious or spiritual activities in Urbandale	59%	231	14%	54	10%	40	3%	13	13%	50	100%	389
Participated in a club or civic group in Urbandale	79%	310	10%	40	4%	16	4%	16	3%	11	100%	393
Provided help to a friend or neighbor	7%	28	18%	71	45%	176	18%	69	12%	47	100%	390

Question 12: Neighborliness		
About how often, if at all, do you talk to or visit with your immediate neighbors (people who live in the 10 or 20 households that are closest to you)?	Percent of respondents	Count
Just about everyday	21%	83
Several times a week	30%	117
Several times a month	26%	101
Less than several times a month	23%	90
Total	100%	391

Question 13: Service Quality												
Please rate the quality of each of the following services in Urbandale:	Excellent		Good		Fair		Poor		Don't know		Total	
	Police services	42%	163	37%	144	6%	22	1%	3	15%	61	100%
Fire services	38%	147	32%	127	3%	11	0%	1	27%	106	100%	392
Ambulance or emergency medical services	37%	143	26%	103	2%	8	1%	2	34%	135	100%	392
Crime prevention	28%	109	40%	156	6%	24	1%	4	24%	95	100%	390
Fire prevention and education	25%	96	37%	142	6%	22	0%	1	33%	127	100%	389
Traffic enforcement	25%	97	50%	195	9%	37	3%	12	13%	50	100%	392
Street repair	12%	48	48%	188	30%	117	6%	25	3%	11	100%	389
Street cleaning	18%	71	56%	220	19%	74	3%	11	4%	14	100%	391
Street lighting	22%	86	53%	208	20%	80	3%	12	1%	5	100%	391
Snow removal	30%	117	43%	167	14%	56	3%	13	9%	36	100%	390
Sidewalk maintenance	19%	76	48%	188	19%	76	4%	14	9%	37	100%	391
Traffic signal timing	14%	53	44%	172	29%	113	11%	44	2%	7	100%	390
Bus or transit services	5%	18	14%	55	8%	32	7%	28	66%	256	100%	389
Garbage collection	45%	174	46%	178	4%	17	0%	1	5%	19	100%	389
Recycling	46%	181	41%	160	5%	20	1%	4	6%	25	100%	390
Yard waste pick-up	39%	150	37%	142	2%	7	0%	2	22%	86	100%	387
Storm drainage	23%	88	49%	189	13%	49	3%	12	12%	47	100%	386
Drinking water	35%	138	52%	202	9%	36	1%	4	3%	11	100%	390

Question 13: Service Quality												
Please rate the quality of each of the following services in Urbandale:	Excellent		Good		Fair		Poor		Don't know		Total	
	%	Count	%	Count	%	Count	%	Count	%	Count	%	Count
Sewer services	30%	116	52%	201	9%	33	0%	2	9%	37	100%	388
Power (electric and/or gas) utility	35%	135	56%	216	7%	26	0%	1	2%	9	100%	387
City parks	39%	151	49%	190	4%	17	1%	4	6%	25	100%	387
Recreation programs or classes	17%	65	29%	112	8%	32	1%	3	45%	177	100%	389
Recreation centers or facilities	17%	67	32%	122	10%	40	2%	6	39%	150	100%	386
Land use, planning and zoning	14%	54	33%	125	16%	61	3%	12	35%	133	100%	384
Code enforcement (weeds, abandoned buildings, etc.)	16%	62	31%	122	16%	62	4%	17	32%	125	100%	388
Animal control	15%	59	40%	155	12%	45	3%	10	30%	118	100%	387
Economic development	12%	47	38%	145	21%	81	1%	4	28%	109	100%	385
Health services	17%	66	44%	170	11%	43	1%	5	27%	103	100%	386
Services to seniors	17%	65	28%	107	7%	28	0%	2	48%	187	100%	388
Services to youth	13%	49	28%	109	8%	29	2%	7	50%	191	100%	384
Services to low-income people	7%	25	14%	55	9%	36	2%	8	68%	259	100%	384
Public library services	49%	187	35%	134	5%	20	0%	0	11%	42	100%	383
Public information services	19%	74	39%	152	13%	51	1%	4	27%	106	100%	386
Public schools	26%	99	34%	131	7%	25	2%	7	32%	124	100%	386
Cable television	14%	52	32%	121	20%	76	8%	30	27%	103	100%	383
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	13%	49	34%	130	12%	47	1%	3	41%	156	100%	385
Preservation of natural areas such as open space, farmlands and greenbelts	21%	79	40%	153	17%	64	4%	15	18%	70	100%	381

Question 14: Government Services Overall												
Overall, how would you rate the quality of the services provided by each of the following?	Excellent		Good		Fair		Poor		Don't know		Total	
	The City of Urbandale	31%	122	53%	206	7%	29	2%	6	7%	28	100%
The Federal Government	7%	29	29%	113	31%	119	19%	73	14%	56	100%	390
The State Government	6%	25	39%	154	35%	137	6%	23	13%	52	100%	390
Polk County Government	7%	28	37%	144	30%	118	4%	16	21%	83	100%	390
Dallas County Government	6%	22	19%	71	11%	43	2%	6	63%	238	100%	380

Question 15: Recommendation and Longevity												
Please indicate how likely or unlikely you are to do each of the following:	Very likely		Somewhat likely		Somewhat unlikely		Very unlikely		Don't know		Total	
	Recommend living in Urbandale to someone who asks	68%	266	26%	102	3%	14	1%	5	1%	4	100%
Remain in Urbandale for the next five years	64%	249	22%	87	6%	23	4%	17	3%	11	100%	388

Question 16: Impact of the Economy		
What impact, if any, do you think the economy will have on your family income in the next 6 months? Do you think the impact will be:	Percent of respondents	Count
Very positive	2%	10
Somewhat positive	11%	45
Neutral	50%	195
Somewhat negative	30%	117
Very negative	6%	24
Total	100%	391

Question 17: Contact with Fire Department									
Have you had any in-person or phone contact with an employee of the City of Urbandale Fire Department within the last 12 months?	No		Yes		Don't know		Total		
Have you had any in-person or phone contact with an employee of the City of Urbandale Fire Department within the last 12 months?	92%	358	8%	31	0%	0	100%	389	

Question 18: Ratings of Contact with Fire Department												
What was your overall impression of your most recent contact with the City of Urbandale Fire Department?	Excellent		Good		Fair		Poor		Don't know		Total	
What was your overall impression of your most recent contact with the City of Urbandale Fire Department?	71%	21	29%	9	0%	0	0%	0	0%	0	100%	30

Question 19: Contact with City Employees		
Have you had any in-person, phone or email with an employee of the City of Urbandale within the last 12 months (including police, receptionists, planners or any others)?	Percent of respondents	Count
No	58%	229
Yes	42%	163
Total	100%	391

Question 20: City Employees												
What was your impression of the employee(s) of the City of Urbandale in your most recent contact?	Excellent		Good		Fair		Poor		Don't know		Total	
Knowledge	49%	80	39%	64	9%	15	2%	4	1%	1	100%	163
Responsiveness	53%	86	32%	52	9%	15	5%	8	0%	1	100%	163
Courtesy	57%	93	33%	54	5%	8	5%	8	0%	0	100%	163
Overall impression	54%	87	30%	48	11%	19	5%	9	0%	0	100%	162

Question 21: Government Performance												
Please rate the following categories of Urbandale government performance:	Excellent		Good		Fair		Poor		Don't know		Total	
	The value of services for the taxes paid to Urbandale	15%	57	49%	192	17%	69	3%	13	16%	62	100%
The overall direction that Urbandale is taking	17%	68	53%	207	11%	43	3%	12	16%	62	100%	392
The job Urbandale government does at welcoming citizen involvement	13%	51	36%	138	18%	69	6%	22	28%	110	100%	390

Question 22a: Custom Question 1		
The City of Urbandale is considering renovating the Urbandale Swimming pool or replacing it with a new pool. Please select which of the following statements best reflects your view:	Percent of respondents	Count
I am willing to continue to pay the current subsidy (about \$9.07 per year, based on a \$170,000 home) to keep the indoor pool open.	40%	155
I am willing to increase the subsidy to \$20 per year, in order to cover the cost of renovations to the indoor pool.	19%	73
I am willing to increase the subsidy to \$50 per year, in order to cover the cost of a new indoor pool.	10%	40
I am not willing to pay any subsidy, which would results in the closing of the current pool.	13%	52
I don't know.	18%	72
Total	100%	392

Question 22b: Custom Question 2		
The State of Iowa currently provides financial incentives for economic development (e.g. tax incentives, forgivable loans). The State may cut this funding. If that occurs, the City of Urbandale may provide financial incentives to companies to relocate to Urbandale. (e.g. tax incentives, low interest loans). Please indicate the extent to which you would support or oppose the City taking such action.	Percent of respondents	Count
Strongly support	17%	67
Somewhat support	54%	211
Somewhat oppose	8%	32
Strongly oppose	6%	25
Don't know	14%	55
Total	100%	390

Question 22c: Custom Question 3										
Overall, to what extent do you think parks, trails, recreation facilities and programs provided in Urbandale are currently meeting the needs of the community, if at all?	Completely meeting needs		Somewhat meeting needs		Not meeting needs at all		Don't know		Total	
	Parks	53%	208	38%	149	2%	9	7%	26	100%
Trails	54%	212	36%	140	2%	9	8%	32	100%	392
Playgrounds	50%	195	30%	120	2%	7	18%	71	100%	393
Tennis courts	27%	105	24%	93	4%	15	45%	177	100%	390
Green space	47%	182	34%	135	4%	14	15%	59	100%	390
Senior programming	23%	89	18%	71	2%	10	57%	223	100%	392
Indoor swimming pool	26%	101	30%	119	6%	23	38%	150	100%	392
Shelter rental facilities	26%	104	27%	108	3%	12	43%	169	100%	393
Recreation & community education programs and activities	27%	105	31%	120	4%	14	39%	153	100%	392

Question D1: Employment Status		
Are you currently employed for pay?	Percent of respondents	Count
No	24%	96
Yes, full-time	64%	253
Yes, part-time	11%	44
Total	100%	394

Question D2: Mode of Transportation Used for Commute	
During a typical week, how many days do you commute to work (for the longest distance of your commute) in each of the ways listed below?	Percent of days mode used
Motorized vehicle (e.g., car, truck, van, motorcycle, etc.) by myself	78%
Motorized vehicle (e.g., car, truck, van, motorcycle, etc.) with other children or adults	10%
Bus, rail, subway or other public transportation	2%
Walk	1%
Bicycle	1%
Work at home	8%
Other	0%

Question D3: Length of Residency		
How many years have you lived in Urbandale?	Percent of respondents	Count
Less than 2 years	16%	65
2 to 5 years	20%	80
6 to 10 years	19%	75
11 to 20 years	19%	77
More than 20 years	25%	101
Total	100%	397

Question D4: Housing Unit Type		
Which best describes the building you live in?	Percent of respondents	Count
One family house detached from any other houses	67%	265
House attached to one or more houses (e.g., a duplex or townhome)	9%	36
Building with two or more apartments or condominiums	22%	88
Mobile home	0%	0
Other	1%	4
Total	100%	394

Question D5: Housing Tenure (Rent/Own)		
Is this house, apartment or mobile home...	Percent of respondents	Count
Rented for cash or occupied without cash payment	22%	85
Owned by you or someone in this house with a mortgage or free and clear	78%	301
Total	100%	386

Question D6: Monthly Housing Cost		
About how much is the total monthly housing cost for the place you live (including rent, mortgage payment, property tax, property insurance and homeowners" association (HOA) fees)?	Percent of respondents	Count
Less than \$300 per month	4%	15
\$300 to \$599 per month	10%	40
\$600 to \$999 per month	29%	112
\$1,000 to \$1,499 per month	34%	131
\$1,500 to \$2,499 per month	18%	67
\$2,500 or more per month	5%	19
Total	100%	383

Question D7: Presence of Children in Household		
Do any children 17 or under live in your household?	Percent of respondents	Count
No	64%	252
Yes	36%	143
Total	100%	395

Question D8: Presence of Older Adults in Household		
Are you or any other members of your household aged 65 or older?	Percent of respondents	Count
No	78%	306
Yes	22%	89
Total	100%	395

Question D9: Household Income		
How much do you anticipate your household's total income before taxes will be for the current year? (Please include in your total income money from all sources for all persons living in your household.)	Percent of respondents	Count
Less than \$24,999	6%	22
\$25,000 to \$49,999	26%	97
\$50,000 to \$99,999	32%	118
\$100,000 to \$149,000	24%	92
\$150,000 or more	12%	45
Total	100%	374

Question D10: Ethnicity		
Are you Spanish, Hispanic or Latino?	Percent of respondents	Count
No, not Spanish, Hispanic or Latino	100%	389
Yes, I consider myself to be Spanish, Hispanic or Latino	0%	1
Total	100%	389

Question D11: Race		
What is your race? (Mark one or more races to indicate what race(s) you consider yourself to be.)	Percent of respondents	Count
American Indian or Alaskan Native	1%	3
Asian, Asian Indian or Pacific Islander	3%	14
Black or African American	2%	6
White	94%	369
Other	1%	2
Total may exceed 100% as respondents could select more than one option		

Question D12: Age		
In which category is your age?	Percent of respondents	Count
18 to 24 years	7%	29
25 to 34 years	19%	76
35 to 44 years	17%	67
45 to 54 years	23%	90
55 to 64 years	15%	58
65 to 74 years	10%	38
75 years or older	9%	35
Total	100%	392

Question D13: Gender		
What is your sex?	Percent of respondents	Count
Female	54%	210
Male	46%	181
Total	100%	391

Question D14: Registered to Vote		
Are you registered to vote in your jurisdiction?	Percent of respondents	Count
No	12%	46
Yes	87%	343
Ineligible to vote	0%	1
Don't know	1%	5
Total	100%	395

Question D15: Voted in Last General Election		
Many people don't have time to vote in elections. Did you vote in the last general election?	Percent of respondents	Count
No	16%	63
Yes	82%	323
Ineligible to vote	2%	7
Don't know	0%	2
Total	100%	395

Question D16: Has Cell Phone		
Do you have a cell phone?	Percent of respondents	Count
No	5%	20
Yes	95%	375
Total	100%	394

Question D17: Has Land Line		
Do you have a land line at home?	Percent of respondents	Count
No	40%	157
Yes	60%	238
Total	100%	395

Question D18: Primary Phone		
If you have both a cell phone and a land line, which do you consider your primary telephone number?	Percent of respondents	Count
Cell	27%	60
Land line	58%	127
Both	15%	33
Total	100%	220

APPENDIX B: SURVEY METHODOLOGY

The National Citizen Survey™ (The NCS) was developed to provide local jurisdictions an accurate, affordable and easy way to assess and interpret resident opinion about important community issues. While standardization of question wording and survey methods provide the rigor to assure valid results, each jurisdiction has enough flexibility to construct a customized version of The NCS that asks residents about key local services and important local issues.

Results offer insight into residents' perspectives about local government performance and as such provide important benchmarks for jurisdictions working on performance measurement. The NCS is designed to help with budget, land use and strategic planning as well as to communicate with local residents. The NCS permits questions to test support for local policies and answers to its questions also speak to community trust and involvement in community-building activities as well as to resident demographic characteristics.

SURVEY VALIDITY

The question of survey validity has two parts: 1) how can a jurisdiction be confident that the results from those who completed the questionnaire are representative of the results that would have been obtained had the survey been administered to the entire population? and 2) how closely do the perspectives recorded on the survey reflect what residents really believe or do?

To answer the first question, the best survey research practices were used for the resources spent to ensure that the results from the survey respondents reflect the opinions of residents in the entire jurisdiction. These practices include:

- Using a mail-out/mail-back methodology, which typically gets a higher response rate than phone for the same dollars spent. A higher response rate lessens the worry that those who did not respond are different than those who did respond.
- Selecting households at random within the jurisdiction to receive the survey. A random selection ensures that the households selected to receive the survey are similar to the entire population. A non-random sample may only include households from one geographic area, or from households of only one type.
- Over-sampling multi-family housing units to improve response from hard-to-reach, lower income, or younger apartment dwellers.
- Selecting the respondent within the household using an unbiased sampling procedure; in this case, the "birthday method." The cover letter included an instruction requesting that the respondent in the household be the adult (18 years old or older) who most recently had a birthday, irrespective of year of birth.
- Contacting potential respondents three times to encourage response from people who may have different opinions or habits than those who would respond with only a single prompt.
- Soliciting response on jurisdiction letterhead signed by the highest ranking elected official or staff member, thus appealing to the recipients' sense of civic responsibility.
- Providing a self-addressed, postage-paid return envelope.
- Offering the survey in Spanish when appropriate and requested by City officials.
- Using the most recent available information about the characteristics of jurisdiction residents to weight the data to reflect the demographics of the population.

The answer to the second question about how closely the perspectives recorded on the survey reflect what residents really believe or do is more complex. Resident responses to surveys are influenced by a variety of factors. For questions about service quality, residents' expectations for

service quality play a role as well as the “objective” quality of the service provided, the way the resident perceives the entire community (that is, the context in which the service is provided), the scale on which the resident is asked to record his or her opinion and, of course, the opinion, itself, that a resident holds about the service. Similarly a resident’s report of certain behaviors is colored by what he or she believes is the socially desirable response (e.g., reporting tolerant behaviors toward “oppressed groups,” likelihood of voting a tax increase for services to poor people, use of alternative modes of travel to work besides the single occupancy vehicle), his or her memory of the actual behavior (if it is not a question speculating about future actions, like a vote), his or her confidence that he or she can be honest without suffering any negative consequences (thus the need for anonymity) as well as the actual behavior itself.

How closely survey results come to recording the way a person really feels or behaves often is measured by the coincidence of reported behavior with observed current behavior (e.g., driving habits), reported intentions to behave with observed future behavior (e.g., voting choices) or reported opinions about current community quality with objective characteristics of the community (e.g., feelings of safety correlated with rates of crime). There is a body of scientific literature that has investigated the relationship between reported behaviors and actual behaviors. Well-conducted surveys, by and large, do capture true respondent behaviors or intentions to act with great accuracy. Predictions of voting outcomes tend to be quite accurate using survey research, as do reported behaviors that are not about highly sensitive issues (e.g., family abuse or other illegal or morally sanctioned activities). For self-reports about highly sensitive issues, statistical adjustments can be made to correct for the respondents’ tendency to report what they think the “correct” response should be.

Research on the correlation of resident opinion about service quality and “objective” ratings of service quality tend to be ambiguous, some showing stronger relationships than others. NRC’s own research has demonstrated that residents who report the lowest ratings of street repair live in communities with objectively worse street conditions than those who report high ratings of street repair (based on road quality, delay in street repair, number of road repair employees). Similarly, the lowest rated fire services appear to be “objectively” worse than the highest rated fire services (expenditures per capita, response time, “professional” status of firefighters, breadth of services and training provided). Whether or not some research confirms the relationship between what residents think about a community and what can be seen “objectively” in a community, NRC has argued that resident opinion is a perspective that cannot be ignored by government administrators. NRC principals have written, “If you collect trash three times a day but residents think that your trash haul is lousy, you still have a problem.”

SURVEY SAMPLING

“Sampling” refers to the method by which survey recipients were chosen. All households within the City of Urbandale were eligible to participate in the survey; 1,200 were selected to receive the survey. These 1,200 households were randomly selected from a comprehensive list of all housing units within the City of Urbandale boundaries. The basis of the list of all housing units was a United States Postal Service listing of housing units within zip codes. Since some of the zip codes that serve the City of Urbandale households may also serve addresses that lie outside of the jurisdiction, the exact geographic location of each housing unit was compared to jurisdiction boundaries, using the most current municipal boundary file (updated on a quarterly basis), and addresses located outside of the City of Urbandale boundaries were removed from consideration.

To choose the 1,200 survey recipients, a systematic sampling method was applied to the list of households known to be within the City of Urbandale. Systematic sampling is a procedure whereby a complete list of all possible items is culled, selecting every Nth one until the appropriate amount of items is selected. Multi-family housing units were over sampled as residents of this type of housing typically respond at lower rates to surveys than do those in single-family housing units.

FIGURE 93: LOCATION OF SURVEY RECIPIENTS

The National Citizen Survey™ Urbandale, IA 2011

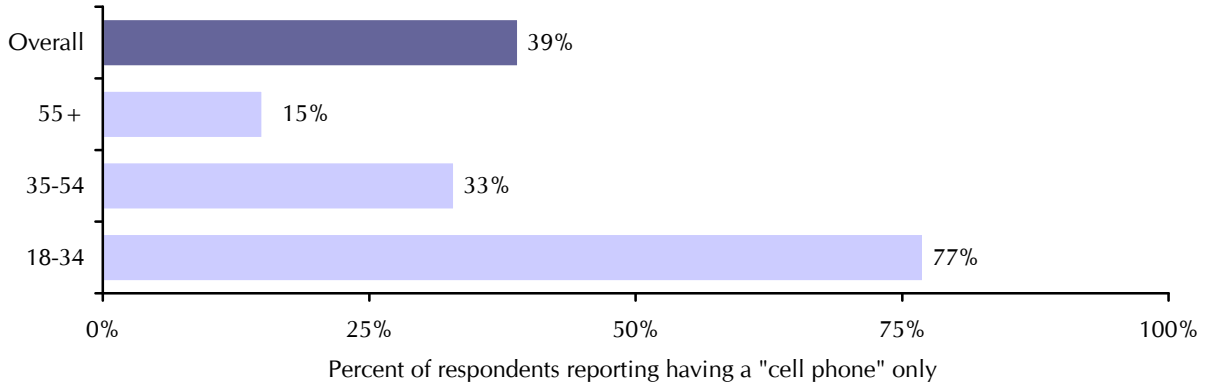


● Survey Recipient

An individual within each household was selected using the birthday method. The birthday method selects a person within the household by asking the “person whose birthday has most recently passed” to complete the questionnaire. The underlying assumption in this method is that day of birth has no relationship to the way people respond to surveys. This instruction was contained in the cover letter accompanying the questionnaire.

In response to the growing number of the cell-phone population (so-called “cord cutters”), which includes a large proportion of young adults, questions about cell phones and land lines are included on The NCS™ questionnaire. As of the middle of 2010 (the most recent estimates available as of the end of 2010), 26.6% of U.S. households had a cell phone but no landline.² Among younger adults (age 18-34), 53.7% of households were “cell-only.” Based on survey results, Urbandale has a “cord cutter” population greater than the nationwide 2010 estimates.

FIGURE 94: PREVALENCE OF CELL-PHONE ONLY RESPONDENTS IN URBANDALE



SURVEY ADMINISTRATION

Selected households received three mailings, one week apart, beginning September 26, 2011. The first mailing was a prenotification postcard announcing the upcoming survey. The next mailing contained a letter from the mayor inviting the household to participate, a questionnaire and a postage-paid return envelope. The final mailing contained a reminder letter, another survey and a postage-paid return envelope. The second cover letter asked those who had not completed the survey to do so and those who have already done so to refrain from turning in another survey. Completed surveys were collected over the following five weeks.

SURVEY RESPONSE RATE AND CONFIDENCE INTERVALS

It is customary to describe the precision of estimates made from surveys by a “level of confidence” and accompanying “confidence interval” (or margin of error). A traditional level of confidence, and the one used here, is 95%. The 95% confidence interval can be any size and quantifies the sampling error or imprecision of the survey results because some residents' opinions are relied on to estimate all residents' opinions. The confidence interval for the City of Urbandale survey is no greater than plus or minus five percentage points around any given percent reported for the entire sample (399 completed surveys).

A 95% confidence interval indicates that for every 100 random samples of this many residents, 95 of the confidence intervals created will include the “true” population response. This theory is applied in practice to mean that the “true” perspective of the target population lies within the confidence interval created for a single survey. For example, if 75% of residents rate a service as “excellent” or “good,” then the 4% margin of error (for the 95% confidence interval) indicates that the range of likely responses for the entire jurisdiction is between 71% and 79%. This source of error is called sampling error. In addition to sampling error, other sources of error may affect any

² <http://www.cdc.gov/nchs/data/nhis/earlyrelease/wireless201012.pdf>

survey, including the non-response of residents with opinions different from survey responders. Though standardized on The NCS, on other surveys, differences in question wording, order, translation and data entry, as examples, can lead to somewhat varying results.

For subgroups of responses, the margin of error increases because the sample size for the subgroup is smaller. For subgroups of approximately 100 respondents, the margin of error is plus or minus 10 percentage points

SURVEY PROCESSING (DATA ENTRY)

Completed surveys received by NRC were assigned a unique identification number. Additionally, each survey was reviewed and “cleaned” as necessary. For example, a question may have asked a respondent to pick two items out of a list of five, but the respondent checked three; NRC staff would choose randomly two of the three selected items to be coded in the dataset.

Once all surveys were assigned a unique identification number, they were entered into an electronic dataset. This dataset was subject to a data entry protocol of “key and verify,” in which survey data were entered twice into an electronic dataset and then compared. Discrepancies were evaluated against the original survey form and corrected. Range checks as well as other forms of quality control were also performed.

SURVEY DATA WEIGHTING

The demographic characteristics of the survey sample were compared to those found in the 2010 Census estimates for adults in the City of Urbandale. Sample results were weighted using the population norms to reflect the appropriate percent of those residents. Other discrepancies between the whole population and the sample were also aided by the weighting due to the intercorrelation of many socioeconomic characteristics.

The variables used for weighting were housing tenure, housing unite type and sex and age. This decision was based on:

- The disparity between the survey respondent characteristics and the population norms for these variables
- The saliency of these variables in detecting differences of opinion among subgroups
- The historical use of the variables and the desirability of consistently representing different groups over the years

The primary objective of weighting survey data is to make the survey sample reflective of the larger population of the community. This is done by: 1) reviewing the sample demographics and comparing them to the population norms from the most recent Census or other sources and 2) comparing the responses to different questions for demographic subgroups. The demographic characteristics that are least similar to the Census and yield the most different results are the best candidates for data weighting. A third criterion sometimes used is the importance that the community places on a specific variable. For example, if a jurisdiction feels that accurate race representation is key to staff and public acceptance of the study results, additional consideration will be given in the weighting process to adjusting the race variable.

A special software program using mathematical algorithms is used to calculate the appropriate weights. Data weighting can adjust up to 5 demographic variables. Several different weighting “schemes” may be tested to ensure the best fit for the data.

The process actually begins at the point of sampling. Knowing that residents in single family dwellings are more likely to respond to a mail survey, NRC oversamples residents of multi-family dwellings to ensure their proper representation in the sample data. Rather than giving all residents an equal chance of receiving the survey, this is systematic, stratified sampling, which gives each resident of the jurisdiction a known chance of receiving the survey (and apartment dwellers, for example, a greater chance than single family home dwellers). As a consequence, results must be weighted to recapture the proper representation of apartment dwellers.

The results of the weighting scheme are presented in the table on the following page.

Urbandale, IA Citizen Survey Weighting Table			
Characteristic	Population Norm1	Unweighted Data	Weighted Data
Housing			
Rent home	22%	14%	22%
Own home	78%	86%	78%
Detached unit	68%	68%	67%
Attached unit	32%	32%	33%
Race and Ethnicity			
White	93%	95%	94%
Not white	7%	5%	6%
Not Hispanic	98%	99%	99%
Hispanic	2%	1%	1%
White alone, not Hispanic	91%	94%	93%
Hispanic and/or other race	9%	6%	7%
Sex and Age			
Female	52%	61%	54%
Male	48%	39%	46%
18-34 years of age	27%	13%	27%
35-54 years of age	41%	33%	40%
55+ years of age	32%	54%	33%
Females 18-34	14%	9%	14%
Females 35-54	21%	20%	21%
Females 55+	18%	33%	19%
Males 18-34	13%	4%	13%
Males 35-54	20%	13%	20%
Males 55+	14%	21%	14% ³

³1 Source: 2010 Census

SURVEY DATA ANALYSIS AND REPORTING

The survey dataset was analyzed using the Statistical Package for the Social Sciences (SPSS). Frequency distributions were presented in the body of the report.

Use of the “Excellent, Good, Fair, Poor” Response Scale

The scale on which respondents are asked to record their opinions about service and community quality is “excellent,” “good,” “fair” or “poor” (EGFP). This scale has important advantages over other scale possibilities (very good to very bad; very satisfied to very dissatisfied; strongly agree to strongly disagree, as examples). EGFP is used by the plurality of jurisdictions conducting citizen surveys across the U.S. The advantage of familiarity was one that NRC did not want to dismiss when crafting The National Citizen Survey™ questionnaire, because elected officials, staff and residents already are acquainted with opinion surveys measured this way. EGFP also has the advantage of offering three positive options, rather than only two, over which a resident can offer an opinion. While symmetrical scales often are the right choice in other measurement tasks, NRC has found that ratings of almost every local government service in almost every jurisdiction tend, on average, to be positive (that is, above the scale midpoint). Therefore, to permit finer distinctions among positively rated services, EGFP offers three options across which to spread those ratings. EGFP is more neutral because it requires no positive statement of service quality to judge (as agree-disagree scales require) and, finally, EGFP intends to measure absolute quality of service delivery or community quality (unlike satisfaction scales which ignore residents’ perceptions of quality in favor of their report on the acceptability of the level of service offered).

“Don’t Know” Responses

On many of the questions in the survey respondents may answer “don’t know.” The proportion of respondents giving this reply is shown in the full set of responses included in Appendix A. However, these responses have been removed from the analyses presented in the body of the report. In other words, the tables and graphs display the responses from respondents who had an opinion about a specific item.

Benchmark Comparisons

NRC has been leading the strategic use of surveys for local governments since 1991, when the principals of the company wrote the first edition of what became the classic text on citizen surveying. In *Citizen Surveys: how to do them, how to use them, what they mean*, published by ICMA, not only were the principles for quality survey methods articulated, but both the idea of benchmark data for citizen opinion and the method for gathering benchmark data were pioneered. The argument for benchmarks was called “In Search of Standards.” “What has been missing from a local government’s analysis of its survey results is the context that school administrators can supply when they tell parents how an 80 percent score on the social studies test compares to test results from other school systems...”

NRC’s database of comparative resident opinion is comprised of resident perspectives gathered in citizen surveys from approximately 500 jurisdictions whose residents evaluated local government services. Conducted with typically no fewer than 400 residents in each jurisdiction, opinions are intended to represent over 30 million Americans. NRC has innovated a method for quantitatively integrating the results of surveys that are conducted by NRC with those that others have conducted. The integration methods have been thoroughly described not only in the Citizen Surveys book, but also in *Public Administration Review, Journal of Policy Analysis and Management*. Scholars who specialize in the analysis of citizen surveys regularly have relied on this work (e.g., Kelly, J. &

Swindell, D. (2002). Service quality variation across urban space: First steps towards a model of citizen satisfaction. *Journal of Urban Affairs*, 24, 271-288.; Van Ryzin, G., Muzzio, D., Immerwahr, S., Gulick, L. & Martinez, E. (2004). Drivers and consequences of citizen satisfaction: An application of the American Customer Satisfaction Index Model to New York City, *Public Administration Review*, 64, 331- 341). The method described in those publications is refined regularly and statistically tested on a growing number of citizen surveys in NRC's proprietary databases. NRC's work on calculating national benchmarks for resident opinions about service delivery and quality of life won the Samuel C. May award for research excellence from the Western Governmental Research Association.

The comparison evaluations are from the most recent survey completed in each jurisdiction; most communities conduct surveys every year or in alternating years. NRC adds the latest results quickly upon survey completion, keeping the benchmark data fresh and relevant.

The Role of Comparisons

Benchmark comparisons are used for performance measurement. Jurisdictions use the comparative information to help interpret their own citizen survey results, to create or revise community plans, to evaluate the success of policy or budget decisions and to measure local government performance. Taking the pulse of the community has little meaning without knowing what pulse rate is too high and what is too low. When surveys of service satisfaction turn up "good" citizen evaluations, jurisdictions need to know how others rate their services to understand if "good" is good enough. Furthermore, in the absence of national or peer community comparisons, a jurisdiction is left with comparing its fire protection rating to its street maintenance rating. That comparison is unfair. Streets always lose to fire. More important and harder questions need to be asked; for example, how do residents' ratings of fire service compare to opinions about fire service in other communities?

A police department that provides the fastest and most efficient service – one that closes most of its cases, solves most of its crimes and keeps the crime rate low – still has a problem to fix if the residents in the community it intends to protect believe services are not very good compared to ratings given by residents to their own objectively "worse" departments. The benchmark data can help that police department – or any department – to understand how well citizens think it is doing. Without the comparative data, it would be like bowling in a tournament without knowing what the other teams are scoring. NRC recommends that citizen opinion be used in conjunction with other sources of data about budget, personnel and politics to help managers know how to respond to comparative results.

Jurisdictions in the benchmark database are distributed geographically across the country and range from small to large in population size. Most commonly, comparisons are made to the entire database. Comparisons may also be made to subsets of jurisdictions (for example, within a given region or population category). Despite the differences in jurisdiction characteristics, all are in the business of providing local government services to residents. Though individual jurisdiction circumstances, resources and practices vary, the objective in every community is to provide services that are so timely, tailored and effective that residents conclude the services are of the highest quality. High ratings in any jurisdiction, like SAT scores in any teen household, bring pride and a sense of accomplishment.

Comparison of Urbandale to the Benchmark Database

The City of Urbandale chose to have comparisons made to the entire database. A benchmark comparison (the average rating from all the comparison jurisdictions where a similar question was

asked) has been provided when a similar question on the City of Urbandale Survey was included in NRC's database and there were at least five jurisdictions in which the question was asked. For most questions compared to the entire dataset, there were more than 100 jurisdictions included in the benchmark comparison.

Where comparisons for quality ratings were available, the City of Urbandale results were generally noted as being "above" the benchmark, "below" the benchmark or "similar" to the benchmark. For some questions – those related to resident behavior, circumstance or to a local problem – the comparison to the benchmark is designated as "more," "similar" or "less" (for example, the percent of crime victims, residents visiting a park or residents identifying code enforcement as a problem.) In instances where ratings are considerably higher or lower than the benchmark, these ratings have been further demarcated by the attribute of "much," (for example, "much less" or "much above"). These labels come from a statistical comparison of the City of Urbandale's rating to the benchmark where a rating is considered "similar" if it is within the margin of error; "above," "below," "more" or "less" if the difference between your jurisdiction's rating and the benchmark is greater the margin of error; and "much above," "much below," "much more" or "much less" if the difference between your jurisdiction's rating and the benchmark is more than twice the margin of error.

APPENDIX C: SURVEY MATERIALS

The following pages contain copies of the survey materials sent to randomly selected households within the City of Urbandale.

Dear Urbandale Resident,

Your household has been selected at random to participate in an anonymous citizen survey about the City of Urbandale. You will receive a copy of the survey next week in the mail with instructions for completing and returning it. Thank you in advance for helping us with this important project!

Sincerely,



Robert D. Andeweg
Mayor

Dear Urbandale Resident,

Your household has been selected at random to participate in an anonymous citizen survey about the City of Urbandale. You will receive a copy of the survey next week in the mail with instructions for completing and returning it. Thank you in advance for helping us with this important project!

Sincerely,



Robert D. Andeweg
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Sincerely,



Robert D. Andeweg
Mayor



City of Urbandale
3600 86th Street
Urbandale, IA 50322-4057

Presorted
First Class Mail
US Postage
PAID
Boulder, CO
Permit NO. 94



City of Urbandale
3600 86th Street
Urbandale, IA 50322-4057

Presorted
First Class Mail
US Postage
PAID
Boulder, CO
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US Postage
PAID
Boulder, CO
Permit NO. 94



City of
Urbandale

October 2011

Dear Urbandale Resident:

The City of Urbandale wants to know what you think about our community and municipal government. You have been randomly selected to participate in Urbandale's 2011 Citizen Survey.

Please take a few minutes to fill out the enclosed Citizen Survey. Your feedback will help the City set benchmarks for tracking the quality of services provided to residents. Your answers will help the City Council make decisions that affect our community. You should find the questions interesting and we will definitely find your answers useful. Please participate!

To get a representative sample of Urbandale residents, the adult (anyone 18 years or older) in your household who most recently had a birthday should complete this survey. Year of birth of the adult does not matter.

Please have the appropriate member of the household spend a few minutes to answer all the questions and return the survey in the enclosed postage-paid envelope. **Your responses will remain completely anonymous.**

Your participation in this survey is very important – especially since your household is one of only a small number of households being surveyed. If you have any questions about the Citizen Survey please call (515) 278-3900.

Please help us shape the future of Urbandale. Thank you for your time and participation.

Sincerely,

Robert D. Andeweg
Mayor



City of
Urbandale

October 2011

Dear Urbandale Resident:

About one week ago, you should have received a copy of the enclosed survey. **If you completed it and sent it back, we thank you for your time and ask you to discard this survey. Please do not respond twice.** If you have not had a chance to complete the survey, we would appreciate your response. The City of Urbandale wants to know what you think about our community and municipal government. You have been randomly selected to participate in the City of Urbandale's Citizen Survey.

Please take a few minutes to fill out the enclosed Citizen Survey. Your feedback will help the City set benchmarks for tracking the quality of services provided to residents. Your answers will help the City Council make decisions that affect our community. You should find the questions interesting and we will definitely find your answers useful. Please participate!

To get a representative sample of Urbandale residents, the adult (anyone 18 years or older) in your household who most recently had a birthday should complete this survey. Year of birth of the adult does not matter.

Please have the appropriate member of the household spend a few minutes to answer all the questions and return the survey in the enclosed postage-paid envelope. **Your responses will remain completely anonymous.**

Your participation in this survey is very important – especially since your household is one of only a small number of households being surveyed. If you have any questions about the Citizen Survey please call (515) 278-3900.

Please help us shape the future of Urbandale. Thank you for your time and participation.

Sincerely,

Robert D. Andeweg
Mayor

The City of Urbandale 2011 Citizen Survey

Please complete this questionnaire if you are the adult (age 18 or older) in the household who most recently had a birthday. The adult's year of birth does not matter. Please select the response (by circling the number or checking the box) that most closely represents your opinion for each question. Your responses are anonymous and will be reported in group form only.

1. Please rate each of the following aspects of quality of life in Urbandale:

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Urbandale as a place to live.....	1	2	3	4	5
Your neighborhood as a place to live.....	1	2	3	4	5
Urbandale as a place to raise children.....	1	2	3	4	5
Urbandale as a place to work.....	1	2	3	4	5
Urbandale as a place to retire	1	2	3	4	5
The overall quality of life in Urbandale.....	1	2	3	4	5

2. Please rate each of the following characteristics as they relate to Urbandale as a whole:

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Sense of community.....	1	2	3	4	5
Openness and acceptance of the community toward people of diverse backgrounds.....	1	2	3	4	5
Overall appearance of Urbandale	1	2	3	4	5
Cleanliness of Urbandale	1	2	3	4	5
Overall quality of new development in Urbandale.....	1	2	3	4	5
Variety of housing options	1	2	3	4	5
Overall quality of business and service establishments in Urbandale	1	2	3	4	5
Shopping opportunities.....	1	2	3	4	5
Opportunities to attend cultural activities.....	1	2	3	4	5
Recreational opportunities	1	2	3	4	5
Employment opportunities	1	2	3	4	5
Educational opportunities	1	2	3	4	5
Opportunities to participate in social events and activities	1	2	3	4	5
Opportunities to participate in religious or spiritual events and activities	1	2	3	4	5
Opportunities to volunteer.....	1	2	3	4	5
Opportunities to participate in community matters.....	1	2	3	4	5
Ease of car travel in Urbandale.....	1	2	3	4	5
Ease of bus travel in Urbandale.....	1	2	3	4	5
Ease of bicycle travel in Urbandale	1	2	3	4	5
Ease of walking in Urbandale.....	1	2	3	4	5
Availability of paths and walking trails	1	2	3	4	5
Traffic flow on major streets.....	1	2	3	4	5
Amount of public parking	1	2	3	4	5
Availability of affordable quality housing.....	1	2	3	4	5
Availability of affordable quality child care	1	2	3	4	5
Availability of affordable quality health care	1	2	3	4	5
Availability of affordable quality food	1	2	3	4	5
Availability of preventive health services	1	2	3	4	5
Air quality.....	1	2	3	4	5
Quality of overall natural environment in Urbandale	1	2	3	4	5
Overall image or reputation of Urbandale.....	1	2	3	4	5

3. Please rate the speed of growth in the following categories in Urbandale over the past 2 years:

	<i>Much too slow</i>	<i>Somewhat too slow</i>	<i>Right amount</i>	<i>Somewhat too fast</i>	<i>Much too fast</i>	<i>Don't know</i>
Population growth	1	2	3	4	5	6
Retail growth (stores, restaurants, etc.).....	1	2	3	4	5	6
Jobs growth.....	1	2	3	4	5	6

4. To what degree, if at all, are run down buildings, weed lots or junk vehicles a problem in Urbandale?
 Not a problem Minor problem Moderate problem Major problem Don't know

5. Please rate how safe or unsafe you feel from the following in Urbandale:

	Very safe	Somewhat safe	Neither safe nor unsafe	Somewhat unsafe	Very unsafe	Don't know
Violent crime (e.g., rape, assault, robbery)	1	2	3	4	5	6
Property crimes (e.g., burglary, theft).....	1	2	3	4	5	6
Environmental hazards, including toxic waste.....	1	2	3	4	5	6

6. Please rate how safe or unsafe you feel:

	Very safe	Somewhat safe	Neither safe nor unsafe	Somewhat unsafe	Very unsafe	Don't know
In your neighborhood during the day.....	1	2	3	4	5	6
In your neighborhood after dark.....	1	2	3	4	5	6
In Urbandale's downtown area during the day.....	1	2	3	4	5	6
In Urbandale's downtown area after dark.....	1	2	3	4	5	6

7. Have you had any in-person or phone contact with an employee of the City of Urbandale Police Department within the last 12 months?

- No → Go to Question 9 Yes → Go to Question 8 Don't know → Go to Question 9

8. What was your overall impression of your most recent contact with the City of Urbandale Police Department?

- Excellent Good Fair Poor Don't know

9. During the past 12 months, were you or anyone in your household the victim of any crime?

- No → Go to Question 11 Yes → Go to Question 10 Don't know → Go to Question 11

10. If yes, was this crime (these crimes) reported to the police?

- No Yes Don't know

11. In the last 12 months, about how many times, if ever, have you or other household members participated in the following activities in Urbandale?

	Never	Once or twice	3 to 12 times	13 to 26 times	More than 26 times
Used Urbandale public libraries or their services	1	2	3	4	5
Used Urbandale recreation centers	1	2	3	4	5
Participated in a recreation program or activity	1	2	3	4	5
Visited a neighborhood park or City park.....	1	2	3	4	5
Ridden a local bus within Urbandale	1	2	3	4	5
Attended a meeting of local elected officials or other local public meeting	1	2	3	4	5
Watched a meeting of local elected officials or other City-sponsored public meeting on cable television, the Internet or other media.....	1	2	3	4	5
Read Urbandale Newsletter	1	2	3	4	5
Visited the City of Urbandale Web site (at www.urbandale.org).....	1	2	3	4	5
Recycled used paper, cans or bottles from your home.....	1	2	3	4	5
Volunteered your time to some group or activity in Urbandale	1	2	3	4	5
Participated in religious or spiritual activities in Urbandale	1	2	3	4	5
Participated in a club or civic group in Urbandale	1	2	3	4	5
Provided help to a friend or neighbor	1	2	3	4	5

12. About how often, if at all, do you talk to or visit with your immediate neighbors (people who live in the 10 or 20 households that are closest to you)?

- Just about every day
 Several times a week
 Several times a month
 Less than several times a month

The City of Urbandale 2011 Citizen Survey

13. Please rate the quality of each of the following services in Urbandale:

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Police services	1	2	3	4	5
Fire services	1	2	3	4	5
Ambulance or emergency medical services.....	1	2	3	4	5
Crime prevention	1	2	3	4	5
Fire prevention and education	1	2	3	4	5
Traffic enforcement.....	1	2	3	4	5
Street repair	1	2	3	4	5
Street cleaning.....	1	2	3	4	5
Street lighting.....	1	2	3	4	5
Snow removal.....	1	2	3	4	5
Sidewalk maintenance	1	2	3	4	5
Traffic signal timing	1	2	3	4	5
Bus or transit services.....	1	2	3	4	5
Garbage collection.....	1	2	3	4	5
Recycling.....	1	2	3	4	5
Yard waste pick-up	1	2	3	4	5
Storm drainage.....	1	2	3	4	5
Drinking water.....	1	2	3	4	5
Sewer services	1	2	3	4	5
Power (electric and/or gas) utility	1	2	3	4	5
City parks.....	1	2	3	4	5
Recreation programs or classes	1	2	3	4	5
Recreation centers or facilities.....	1	2	3	4	5
Land use, planning and zoning	1	2	3	4	5
Code enforcement (weeds, abandoned buildings, etc.)	1	2	3	4	5
Animal control.....	1	2	3	4	5
Economic development	1	2	3	4	5
Health services	1	2	3	4	5
Services to seniors.....	1	2	3	4	5
Services to youth.....	1	2	3	4	5
Services to low-income people	1	2	3	4	5
Public library services	1	2	3	4	5
Public information services	1	2	3	4	5
Public schools.....	1	2	3	4	5
Cable television	1	2	3	4	5
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	1	2	3	4	5
Preservation of natural areas such as open space, farmlands and greenbelts.....	1	2	3	4	5

14. Overall, how would you rate the quality of the services provided by each of the following?

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
The City of Urbandale.....	1	2	3	4	5
The Federal Government	1	2	3	4	5
The State Government	1	2	3	4	5
Polk County Government	1	2	3	4	5
Dallas County Government.....	1	2	3	4	5

15. Please indicate how likely or unlikely you are to do each of the following:

	<i>Very likely</i>	<i>Somewhat likely</i>	<i>Somewhat unlikely</i>	<i>Very unlikely</i>	<i>Don't know</i>
Recommend living in Urbandale to someone who asks	1	2	3	4	5
Remain in Urbandale for the next five years.....	1	2	3	4	5

16. What impact, if any, do you think the economy will have on your family income in the next 6 months? Do you think the impact will be:

- Very positive
 Somewhat positive
 Neutral
 Somewhat negative
 Very negative

17. Have you had any in-person or phone contact with an employee of the City of Urbandale Fire Department within the last 12 months?

- No → Go to Question 19 Yes → Go to Question 18 Don't know → Go to Question 19

18. What was your overall impression of your most recent contact with the City of Urbandale Fire Department?

- Excellent Good Fair Poor Don't know

19. Have you had any in-person, phone or email contact with an employee of the City of Urbandale within the last 12 months (including police, receptionists, planners or any others)?

- No → Go to Question 21 Yes → Go to Question 20

20. What was your impression of the employee(s) of the City of Urbandale in your most recent contact? (Rate each characteristic below.)

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Knowledge.....	1	2	3	4	5
Responsiveness.....	1	2	3	4	5
Courtesy.....	1	2	3	4	5
Overall impression.....	1	2	3	4	5

21. Please rate the following categories of Urbandale government performance:

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
The value of services for the taxes paid to Urbandale.....	1	2	3	4	5
The overall direction that Urbandale is taking.....	1	2	3	4	5
The job Urbandale government does at welcoming citizen involvement..	1	2	3	4	5

22. Please check the response that comes closest to your opinion for each of the following questions:

a. The City of Urbandale is considering renovating the Urbandale Swimming pool or replacing it with a new pool. Please select which of the following statements best reflects your view:

- I am willing to continue to pay the current subsidy (about \$9.07 per year, based on a \$170,000 home) to keep the indoor pool open.
 I am willing to increase the subsidy to \$20 per year, in order to cover the cost of renovations to the indoor pool.
 I am willing to increase the subsidy to \$50 per year, in order to cover the cost a new indoor pool
 I am not willing to pay any subsidy, which would result in the closing of the current pool.
 I don't know.

b. The State of Iowa currently provides financial incentives for economic development (e.g. tax incentives, forgivable loans). The State may cut this funding. If that occurs, the City of Urbandale may provide financial incentives to companies to relocate to Urbandale. (e.g. tax incentives, low interest loans). Please indicate the extent to which you would support or oppose the City taking such action.

- Strongly support Somewhat support Somewhat oppose Strongly oppose Don't know

c. Overall, to what extent do you think parks, trails, recreation facilities and programs provided in Urbandale are currently meeting the needs of the community, if at all?

	<i>Completely meeting needs</i>	<i>Somewhat meeting needs</i>	<i>Not meeting needs at all</i>	<i>Don't know</i>
Parks.....	1	2	3	4
Trails.....	1	2	3	4
Playgrounds.....	1	2	3	4
Tennis courts.....	1	2	3	4
Green space.....	1	2	3	4
Senior programming.....	1	2	3	4
Indoor swimming pool.....	1	2	3	4
Shelter rental facilities.....	1	2	3	4
Recreation & community education programs and activities.....	1	2	3	4

The City of Urbandale 2011 Citizen Survey

Our last questions are about you and your household. Again, all of your responses to this survey are completely anonymous and will be reported in group form only.

D1. Are you currently employed for pay?

- No → Go to Question D3
- Yes, full time → Go to Question D2
- Yes, part time → Go to Question D2

D2. During a typical week, how many days do you commute to work (for the longest distance of your commute) in each of the ways listed below? (Enter the total number of days, using whole numbers.)

- Motorized vehicle (e.g., car, truck, van, motorcycle, etc.) by myself days
- Motorized vehicle (e.g., car, truck, van, motorcycle, etc.) with other children or adults days
- Bus, rail, subway or other public transportation days
- Walk days
- Bicycle days
- Work at home days
- Other days

D3. How many years have you lived in Urbandale?

- Less than 2 years 11-20 years
- 2-5 years More than 20 years
- 6-10 years

D4. Which best describes the building you live in?

- One family house detached from any other houses
- House attached to one or more houses (e.g., a duplex or townhome)
- Building with two or more apartments or condominiums
- Mobile home
- Other

D5. Is this house, apartment or mobile home...

- Rented for cash or occupied without cash payment?
- Owned by you or someone in this house with a mortgage or free and clear?

D6. About how much is your monthly housing cost for the place you live (including rent, mortgage payment, property tax, property insurance and homeowners' association (HOA) fees)?

- Less than \$300 per month
- \$300 to \$599 per month
- \$600 to \$999 per month
- \$1,000 to \$1,499 per month
- \$1,500 to \$2,499 per month
- \$2,500 or more per month

D7. Do any children 17 or under live in your household?

- No Yes

D8. Are you or any other members of your household aged 65 or older?

- No Yes

D9. How much do you anticipate your household's total income before taxes will be for the current year? (Please include in your total income money from all sources for all persons living in your household.)

- Less than \$24,999
- \$25,000 to \$49,999
- \$50,000 to \$99,999
- \$100,000 to \$149,999
- \$150,000 or more

Please respond to both questions D10 and D11:

D10. Are you Spanish, Hispanic or Latino?

- No, not Spanish, Hispanic or Latino
- Yes, I consider myself to be Spanish, Hispanic or Latino

D11. What is your race? (Mark one or more races to indicate what race you consider yourself to be.)

- American Indian or Alaskan Native
- Asian, Asian Indian or Pacific Islander
- Black or African American
- White
- Other

D12. In which category is your age?

- 18-24 years 55-64 years
- 25-34 years 65-74 years
- 35-44 years 75 years or older
- 45-54 years

D13. What is your sex?

- Female Male

D14. Are you registered to vote in your jurisdiction?

- No Ineligible to vote
- Yes Don't know

D15. Many people don't have time to vote in elections. Did you vote in the last general election?

- No Ineligible to vote
- Yes Don't know

D16. Do you have a cell phone?

- No Yes

D17. Do you have a land line at home?

- No Yes

D18. If you have both a cell phone and a land line, which do you consider your primary telephone number?

- Cell Land line Both

Thank you for completing this survey. Please return the completed survey in the postage-paid envelope to: National Research Center, Inc., PO Box 549, Belle Mead, NJ 08502



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